

21 May 2018

Our ref: CD/18/11759

Mr John Alexander  
Chairman  
Crown Melbourne Limited  
8 Whiteman Street  
SOUTHBANK VIC 3006

Dear Mr Alexander

### **Sixth Review of the Casino Operator and Licence**

The work of the present review under section 25 of the *Casino Control Act 1991* (Casino Control Act) is drawing to a close. A draft report has been prepared and considered by the VCGLR in accordance with section 25(2), which requires that the VCGLR submit a report to the Minister setting out its findings and the reasons for its opinion (the Report).

The findings and opinions contained in that report, once finalised and adopted by the VCGLR, may affect the interests of Crown Melbourne Limited (Crown Melbourne) and its associates, including its parent company Crown Resorts Limited (Crown Resorts). As the VCGLR is expressly bound by the rules of natural justice (under section 25 of the *Victorian Commission for Gambling and Liquor Regulation Act 2011*), I am now providing a copy of the draft report to afford Crown Melbourne and Crown Resorts an opportunity to comment prior to the VCGLR finalising its findings and opinion.

The VCGLR notes that Crown Melbourne has already been provided an opportunity to make a submission to the VCGLR, to provide relevant material and to make presentations on any matters it considers would assist the VCGLR.

Accordingly, Crown Melbourne and Crown Resorts are invited to provide a draft response to the VCGLR by close of business on 4 June 2018. The VCGLR will consider that response and other relevant matters and then finalise the Report. In preparing the response to the draft report Crown Melbourne and Crown Resorts might wish to provide comment on:

- the accuracy of facts, data, descriptions of Crown Melbourne's processes and other matters
- whether they consider that any material included in the report would unreasonably reveal material confidential, market sensitive information, and if so, why

- whether it disagrees with any of the findings or recommendations in the draft report and, if so, why, and
- whether there is any important evidence or information it believes the VCGLR has not considered in reaching its draft findings and opinion.

The VCGLR will consider Crown's draft response and advise of any material changes it will make to the report as a result of matters raised, and then invite you to provide a final response. As in previous casino reviews, the VCGLR intends to append Crown's final response to the report provided to the Minister. If, as with past reviews, the Minister determines to publish the report, that response will be published with it.

As you would be aware, on 1 August 2017, the VCGLR issued an invitation to the public to provide submissions to be considered as part of the review. Copies are enclosed of submissions received from:

- The Victorian InterChurch Gambling Taskforce
- The Alliance for Gambling Reform
- Victorian Arabic Social Services
- Mr Tony Robinson
- Ethnic Communities Council of Victoria
- Financial Counselling Australia, and
- Australian Vietnamese Women's Association.

Crown Melbourne and Crown Resorts are invited to provide a draft response to these public submissions.

As the review period extends up to 30 June 2018, the VCGLR's investigations remain open. It is possible further matters may come to light or become necessary to deal with in the Report. If that occurs, and there are material changes that affect the interests of Crown Melbourne or Crown Resorts, the VCGLR will provide a further opportunity to respond.

In particular, and as you are aware, the VCGLR has been investigating the circumstances regarding the detention of 19 Crown staff in China in October 2016, in which some were subsequently convicted of offences under Chinese criminal law.

The VCGLR has received a letter from your lawyers (Minter Ellison) following the last scheduled investigative activity, an interview conducted on 10 May 2018. The VCGLR intends to address the matters raised in that letter separately. The VCGLR also intends to conclude its investigation regarding the circumstances surrounding the detention of Crown staff in China shortly.

You will see that a place has been allocated in the draft report for a section which discusses this issue. I expect that the VCGLR will be able to provide the draft text of that section prior to 4 June 2018. Reasonable additional time will be afforded to Crown to respond to that section.

The draft report and submissions are provided on a confidential basis. Please ensure that access and disclosures are confined to the key personnel necessary to prepare a response.

The VCGLR looks forward to your draft response. If you have any queries, please do not hesitate to contact me on [REDACTED] or Mr Robert Chappell on [REDACTED].

Yours sincerely

A handwritten signature in cursive script that reads "Catherine Myers".

Catherine Myers  
**Chief Executive Officer**

Encl.