

From: Rowan Harris
Sent: Fri, 11 Jan 2019 12:41:36 +1100
To: Michelle Fielding
Cc: Jason Cremona; Steve Thurston
Subject: Sixth Casino Review - Recommendation 1

Hi Michelle,

I refer to your 24 December 2018 letter regarding Recommendation 1 and proposal.

The VCGLR requests clarification and further information.

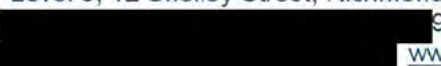
- Has the new Crown Melbourne Executive Risk and Compliance Committee replaced the Crown Melbourne Risk Management Committee as referred to in the Sixth Casino Review report?
- Crown Melbourne Compliance Committee. Given that the number of members is split equally between executives (two) and independent directors (two), how are resolutions passed if the votes are tied. Does the independent chair have casting vote? (or does the voting outcome need to be unanimous?) The charter is silent.
- Crown Melbourne Board. Given that the number of members is split equally between executives (three) and independent directors (three), how are resolutions passed if the votes are tied?

Clause 20.9 of the Articles of Association – 'Majority decisions' requires that "*Every question and resolution dealt with at a meeting of the Board is to be decided by a majority of votes of the Directors who are entitled to be present and to vote on the question or resolution*". Does the Executive Chairman have the casting vote on all questions and resolutions? Clause 12.14 refers to casting votes on ordinary resolutions.

- Line 11 of page 10 of the Recommendation One Proposal document. Should "*Those Crown Melbourne Board Committees in turn report to...*" read "*Those Crown **Resorts** Board Committees in turn report to...*"?

Thanks

Rowan Harris | Principal Major Licence Officer | Licence Management and Audit
Victorian Commission for Gambling and Liquor Regulation
 Level 3, 12 Shelley Street, Richmond Vic 3121 Australia

 www.vcglr.vic.gov.au

work together | act with integrity | respect other people | make it happen
 Please consider the environment before printing this email.



From: Rowan Harris
Sent: Friday, 4 January 2019 3:32 PM
To: 'Michelle Fielding' <Michelle.Fielding@crownsresorts.com.au>
Cc: Jason Cremona <Jason.Cremona@vcglr.vic.gov.au>; Steve Thurston

[REDACTED] 'Sonja Bauer' [REDACTED]

Subject: Sixth Casino Review - Recommendation 8(b)

Hi Michelle,

I refer to your 24 December 2018 letter regarding Recommendation 8(b).

The VCGLR requests further information. Could you please provide any details of what the commencement of the comprehensive study has entailed to date. Have any options available to Crown been explored yet and what are they (any examples)? Have any project commencement milestones been reached so far (as early as it may be in the project cycle)? Any other information that may be of benefit for the Commission will assist.

Thanks

Rowan

Rowan Harris | Principal Major Licence Officer | Licence Management and Audit
Victorian Commission for Gambling and Liquor Regulation
Level 3, 12 Shelley Street, Richmond Vic 3121 Australia

[REDACTED]
www.vcglr.vic.gov.au

work together | act with integrity | respect other people | make it happen
Please consider the environment before printing this email.



From: Michelle Fielding [mailto:[REDACTED]]

Sent: Thursday, 3 January 2019 12:15 PM

To: Rowan Harris [REDACTED]

Cc: Jason Cremona [REDACTED]; Steve Thurston [REDACTED]

Subject: RE: Sixth Casino Review - Update on recommendations [CM-COMP.FID18976]

Hi Rowan

Thanks for your email – no problem at all, will provide the table by the requested date.

Regards

Michelle Fielding | Group General Manager – Regulatory and Compliance | Crown Resorts Limited

[REDACTED] w:

www.crownmelbourne.com.au

From: Rowan Harris [REDACTED]

Sent: Thursday, 3 January 2019 12:11 PM

To: Michelle Fielding

Cc: Jason Cremona; Steve Thurston

Subject: Sixth Casino Review - Update on recommendations

Hi Michelle,

Thank you for the three Crown letters dated 24 December 2018 regarding implementation of 6CR recommendations 1, 2 and 8(b).

I will be preparing a paper for 24 February 2019 Commission meeting advising on implementation of these recommendations. At the same time, I would also like to update the Commission on progress of the other recommendations. Therefore, please provide an progress update on the other recommendations in the same format that you used for the Fifth Casino Review by 18 January 2019.

Regards

Rowan

Rowan Harris | Principal Major Licence Officer | Licence Management and Audit
Victorian Commission for Gambling and Liquor Regulation
 Level 3, 12 Shelley Street, Richmond Vic 3121 Australia

www.vcglr.vic.gov.au

work together | act with integrity | respect other people | make it happen
 Please consider the environment before printing this email.



=====
 ATTENTION: This email communication and any attachments contain information which is confidential, the copyright of the Victorian Commission for Gambling and Liquor Regulation and intended only for the addressee. If you are not the intended recipient of this communication and any attachments, you may not use, disclose, disseminate or copy them or any part of them. If you receive this communication in error, please delete the material from all computers, destroy all copies and contact the Commission by phone on 1300 1 VCGLR (1300 182 457) or the sender at the sender's email address.

Any views expressed in this communication and any attachments are those of the individual sender, except where the sender specifically states them to be the views of the Commission. This communication and any attachments are believed to be free of viruses at the time they left the sender's computer. However, the sender and the Commission do not guarantee that the communication and any attachments are free of computer viruses or other conditions which could damage or interfere with data, hardware or software with which they might be used.

This communication and any attachments are supplied on the express condition that the intended recipient and any other persons who receive them assume all risk of use and absolve the sender and the Commission entirely of all responsibility for consequences of their use.

=====
 ATTENTION: This email communication and any attachments contain information which is confidential, the copyright of the Victorian Commission for Gambling and Liquor Regulation and intended only for the addressee. If you are not the intended recipient of this communication and any attachments, you may not use, disclose, disseminate or copy them or any part of them. If you receive this communication in error, please delete the material from all computers, destroy all copies and contact the Commission by phone on 1300 1 VCGLR (1300 182 457) or the sender at the sender's email address.

Any views expressed in this communication and any attachments are those of the individual sender, except where the sender specifically states them to be the views of the Commission.

This

communication and any attachments are believed to be free of viruses at the time they left the sender's computer. However, the sender and the Commission do not guarantee that the communication and any attachments are free of computer viruses or other conditions which could damage or interfere with data, hardware or software with which they might be used.

This communication and any attachments are supplied on the express condition that the intended recipient and any other persons who receive them assume all risk of use and absolve the sender and the Commission entirely of all responsibility for consequences of their use.

=====