

**From:** Guy Jalland [REDACTED]  
**Sent:** Monday, 15 March 2021 12:08 PM  
**To:** Murray Smith [REDACTED]  
**Cc:** Philip Crawford [REDACTED]  
**Subject:** Re: Confidential

Dear Murray,

Thank you for your email earlier today.

I totally understand the process and approach the Authority is undertaking.

I confirm your understanding is correct - CPH, Mr Packer and CPH's executives will continue to operate on the basis set out in my email to Philip Crawford of 18 February 2021, unless you are advised otherwise.

I look forward to hearing from you in the near future.

Kind regards  
Guy Jalland

On 15 Mar 2021, at 9:08 am, Murray Smith <[REDACTED]> wrote:

Dear Guy

I refer to our recent video call and your below email to Philip Crawford on 18 February.

As discussed, we do wish to formalise the offered commitments on behalf of CPH, Mr Packer and CPH's executives as part of a range of measures which would be required to enable the Authority to make a decision on suitability. At this stage, the Authority remains engaged in a consultation process with Crown and considers that it would be more appropriate to revert to you at a later time, once it is in a position to make a final decision on suitability based on the broader range of proposals being developed through the consultation process.

In the meantime, we acknowledge the offered commitments and understand that you will operate on that basis unless we are advised otherwise. We expect to be able to respond to you in the near future regarding a proposed basis on which to document and formalise the undertakings, and any additional matters that might be required by the Authority (should there be any).

Please do not hesitate to contact either Philip or me should you need to discuss or clarify any matters.

Kind regards

Murray Smith

Deputy Chairman

The Independent Liquor & Gaming Authority



----- Forwarded message -----

From: **Guy Jalland** [REDACTED]

Date: Thu, 18 Feb 2021 at 18:41

Subject: Confidential

To: Philip Crawford [REDACTED]

Dear Philip,

As discussed today, please find below the suggested commitments that I raised.

The suggested commitments are that CPH, James Packer and CPH's executives, unless approved by ILGA:

1. **Information from Crown** - will not enter into any information sharing arrangement with Crown.
2. **Contact with Crown** - will not initiate any discussions with Crown, its Directors or executives concerning Crown's businesses or operations.

This restriction would not apply to public forums such as analyst/investor presentations by Crown; Crown AGMs/EGMs; incidental social discussions/interactions; notification of relevant media approaches; liaison on tax and D&O insurance matters; or operate to restrict prior nominees of CPH to the Crown Board from seeking access to Crown records or exercising their rights in accordance

with existing Deeds of Access, Indemnity and Insurance with Crown and having contact with Crown and its advisors in connection with regulatory or other investigations, inquiries or legal proceedings.

3. **Crown Board Nominees** - will not prior to October 2024:

- seek to have a nominee of CPH appointed to the Crown Board;
- seek to have any of its existing or former executives nominated to the Crown Board;
- requisition a meeting of Crown shareholders for the purpose of seeking the appointment of any person as a director of Crown.

4. **Crown's Constitution** - will not requisition a meeting of Crown shareholders for the purpose of considering an amendment to the Crown constitution that would have the effect of requiring the Crown shareholders to approve any aspect of the management or operation of Crown's businesses.

As mentioned, there are a number of incidental matters which are currently being finalised, which will require some interaction with Crown (but do not touch on any gaming matters):

- completion of Mr Packer's apartment at One Barangaroo;
- separation of the administration of The Packer Family Foundation and The Crown Foundation;

I did not mention, but CPH is in the process of ceasing assistance to Crown concerning its investment into NOBU Restaurants and Hotels, and in the liquidation of one of Crown's international companies.

In the meantime CPH is keeping a log of contacts with Crown since 10 February 2021, being the date of Mr Johnston and my resignation from the Crown Board.

Should you have any queries in relation to the above, or any other matter, please do not hesitate to call me on [REDACTED] I look forward to talking next week.

Kind regards

Guy Jalland