TRANSCRIPT OF PROCEEDINGS

COMMISSIONER: HON. RAY FINKELSTEIN AO QC

IN THE MATTER OF A ROYAL COMMISSION INTO THE CASINO OPERATOR AND LICENCE

MELBOURNE, VICTORIA

11.34 AM, THURSDAY, 27 MAY 2021

Counsel Assisting the Commission
(instructed by Corrs Chambers
Westgarth as Solicitors Assisting the
Commission)

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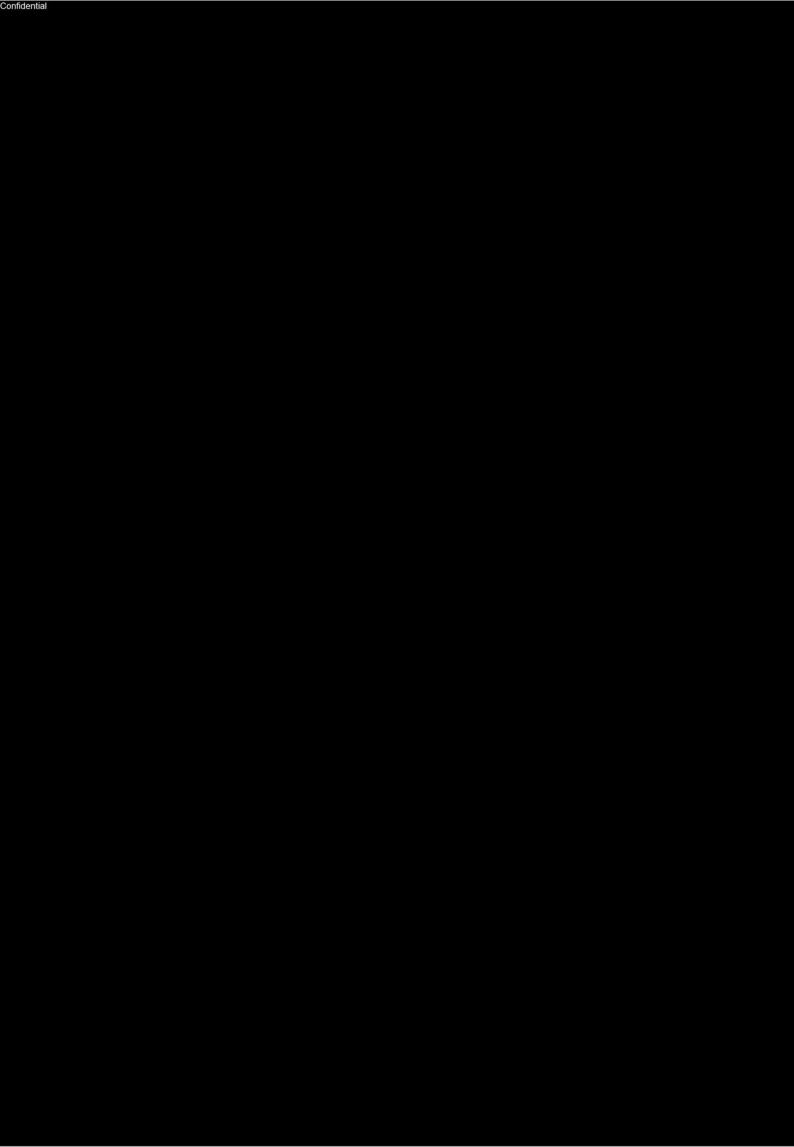
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Counsel for Deloitte (Gilbert + Tobin)

MR RICHARD HARRIS



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1
          [HEARING IN CAMERA]
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      3
14:07 4
          RESUMED
                                                                [2:07P.M.]
14:07 5
14:07 6
14:07 7
          COMMISSIONER: Sit down.
14:07 8
14:07 9
          MR BORSKY: I'm told our plans are to have one of our junior
14:07 10
           employees give evidence this afternoon. May we invite her now?
14:07 11
           COMMISSIONER: Yes, please.
14:07 12
14:07 13
14:07 14
14:08 15
           EMPLOYEE 7, AFFIRMED
14:08 16
14:08 17
14:08 18
           EXAMINATION-IN CHIEF BY MR BORSKY
14:08 19
14:08 20
         Confidential
14:08 21
14:08 22
14:08 23
14:08 24
14:08 25
14:08 26
14:08 27
14:08 28
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14:08 30
14:08 31
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14:08 34
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     39
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     41
     42
14:08 43
           One thing we have done with other confidential witnesses is
           designated them by number.
14:08 44
14:08 45
           MR BORSKY: 7.
14:08 46
14:08 47
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14:08 1
           COMMISSIONER: We will refer to you in the transcript as
           witness number 7 so nobody knows who you are.
14:08 2
14:08 3
14:09 4
           A. Yes, thank you.
14:09 5
14:09 6
           COMMISSIONER: Okay.
14:09 7
14:09 8
           MR BORSKY: Madam, you commenced at Crown in 1998; is
14:09 9
           that correct?
14:09 10
14:09 11
            A. Yes.
14:09 12
14:09 13
            Q. And you commenced in the gaming machine department?
14:09 14
14:09 15
            A. Yes.
14:09 16
14:09 17
            Q. Since early 2017 you've been employed in the Responsible
            Gaming area of Crown?
14:09 18
14:09 19
14:09 20
            A. Yes.
14:09 21
14:09 22
            Q. Initially as a Responsible Gaming liaison officer?
14:09 23
14:09 24
            A. Yes.
14:09 25
14:09 26
            Q. And more recently as you are now referred to, as
            a Responsible Gaming Advisor; is that correct?
14:09 27
14:09 28
            A. Yes.
14:09 29
14:09 30
14:09 31
            Q. Have you done any training, either face-to-face or online,
            during the course of your employment at Crown?
14:09 32
14:09 33
14:09 34
            A. Yes.
14:09 35
14:09 36
            Q. Could you tell the Commissioner, please, a little bit about
14:09 37
            the face-to-face training you have completed?
14:09 38
14:09 39
            A. Most recently I completed first aid training. I've also
            completed health and safety training for management and as
14:09 40
14:10 41
            a staff representative. I've also completed the leadership
            development program, not as a Responsible Gaming Advisor but
14:10 42
14:10 43
            in one of my previous roles in the gaming machines department.
14:10 44
14:10 45
            Q. What, if any, training in the responsible gaming area have
            you completed?
14:10 46
14:10 47
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- 14:10 1 A. Online training, that was since my introduction to Crown in
- 14:10 2 1988. Within the responsible gaming department it has all been
- 14:10 3 practical and through mentoring and development.
- 14:10 4
- 14:10 5 Q. Have you at any time been assigned a mentor or
- 14:10 6 a supervisor to assist you in that development in the responsible
- 14:10 7 gaming area?
- 14:10 8
- 14:10 9 A. When I first joined the department, yes, I was teamed up
- 14:10 10 with a responsible gaming liaison officer, and we were basically
- 14:10 11 buddied, is the term that we use, for the first six weeks of my
- 14:10 12 employment in that department.
- 14:10 13
- 14:11 14 Q. Have you completed any other online training in any other
- 14:11 15 areas, other than responsible gaming and the other areas you
- 14:11 16 mentioned?
- 14:11 17
- 14:11 18 A. Yes, I've completed anti-money laundering training,
- 14:11 19 responsible service of alcohol training, respecting each other
- 14:11 20 training.
- 14:11 21
- 14:11 22 MR BORSKY: Thank you. As the Commissioner pleases, we
- 14:11 23 have produced to the Commission the logs which I foreshadowed
- 14:11 24 about a week ago for each of the six previous witnesses, and we
- 14:11 25 can do it for the seventh witness as well, showing the complete
- 14:11 26 record of all the online training completed.
- 14:11 27
- 14:11 28 We've also produced the training materials in hard copy which
- 14:11 29 form the basis of some, but not all of those training, particularly
- 14:11 30 AML, RSG and RSA. We will seek to tender them in due course.
- 14:12 31
- 14:12 32 COMMISSIONER: Okay.
- 14:12 33
- 14:12 34 MR BORSKY: Madam, can you tell the Commissioner what
- 14:12 35 a typical day, if there was a typical day, involve for you in your
- 14:12 36 work as a Responsible Gaming Advisor at Crown?
- 14:12 37
- 14:12 38 A. Yes. As a responsible gaming advisor I spend a lot of time
- 14:12 39 on the gaming floor, completing ---
- 14:12 40
- 14:12 41 COMMISSIONER: In the main gaming area?
- 14:12 42
- 14:12 43 A. Main gaming area and VIP rooms as well, conducting what
- 14:12 44 we refer to as floor walks, which is basically observing patrons,
- 14:12 45 interacting with staff. We also conduct interviews with patrons.
- 14:12 46 They might come to the Responsible Gaming Centre seeking
- 14:12 47 advice or support. We might have play period conversations with

14:12 1 patrons to monitor how long they have been on the gaming floor. 14:12 2 We may also be called by a security or surveillance if someone 14:13 3 has breached the condition of their self-exclusion and is currently on the gaming floor so we attend those and escort the patron off 14:13 4 the gaming floor. We might also be conducting self-exclusions 14:13 5 14:13 6 for patrons. 14:13 14:13 8 COMMISSIONER: Can you explain how that last one works? 14:13 9 14:13 10 A. Certainly. We would either be referred by some someone from a different department who the patron has approached, or 14:13 11 the patron may attend the Responsible Gaming Centre and say 14:13 12 that they want to ban themselves. So we explain the process that 14:13 13 14:13 14 that involves, and what that would mean in terms of their restrictions to the gaming floor. If, after hearing those details, 14:13 15 14:13 16 they choose to self-exclude, we conduct an interview with them, including basic information like their name, address, date of birth 14:13 17 and contact details, along with a few more questions about why 14:13 18 14:13 19 they want to ban themselves and what impact their gambling has had on their life. They are asked if they want a three-month 14:14 20 14:14 21 phone call to follow up and see how they are going with the 14:14 22 self-exclusion, and then we complete the documents they need to 14:14 23 witness and sign that makes the self-exclusion official. Then we 14:14 24 provide them with follow-up support in terms of information 14:14 25 about Gambler's Help, and the 100-day challenge which is 14:14 26 an online information about other activities they can do in lieu of 14:14 27 their gambling. 14:14 28 14:14 29 COMMISSIONER: Thank you. 14:14 30 14:14 31 MR BORSKY: In those discussions you have with patrons about 14:14 32 special self-exclusions, is it your practice to try and talk the 14:14 33 patron into or out of self-excluding? 14:14 34 14:14 35 A. Generally we encourage patrons to self-exclude, particularly if they are stating that they are in severe distress or 14:14 36 14:15 37 illness or have other issues relating to their gambling. If they are 14:15 38 insistent that they do not wish to self-exclude, I personally do not 14:15 39 believe it is worth convincing them because it will lead to them breaching the conditions of their self-exclusion and perhaps not 14:15 40 14:15 41 accepting the help that is available longer term. 14:15 42 14:15 43 Q. When you say you "personally do not believe it is worth convincing them", how does that accord, if at all with the 14:15 44

14:15 45

14:15 46

14:15 47

team?

instructions and directions you get in your responsible gaming

- 14:15 1 A. Oh, if the patron is adamant that they have come to us
- 14:15 2 because they need help but they are, for whatever reason they are
- 14:15 3 not willing to sign up to the self-exclusion, we recommend that
- 14:15 4 they seek counselling, we recommend Gambler's Help. We also
- 14:15 5 may ask if we can contact them at a later date to see if they have
- 14:16 6 changed their mind. We might put them on our paging system so
- 14:16 7 the next time they visit Crown in a social capacity and use their
- 14:16 8 rewards card at a table or a machine, we get a page, and one of
- 14:16 9 the Responsible Gaming advisors would attend and just follow up
- 14:16 10 and see how they are feeling, remind them of previous
- 14:16 11 conversations with us, and ask if they have changed their mind or
- 14:16 12 if there is anything we can do to assist them further.
- 14:16 13
- 14:16 14 Q. You mentioned breaches of self-exclusions as well. When
- 14:16 15 called to deal with a breach of a self-exclusion, what is your
- 14:16 16 practice?
- 14:16 17
- 14:16 18 A. We generally receive the call from security or surveillance
- 14:16 19 operators. We are advised of the location of the individual. We
- 14:17 20 are met there by security who assists, and with surveillance
- 14:17 21 watching the interaction and security as a physical presence, we
- 14:17 22 will approach the patron and advise them that we believe they are
- 14:17 23 a self-excluded patron in breach of the conditions, and that they
- 14:17 24 need to leave the gaming floor and are being asked to leave the
- 14:17 25 gaming floor.
- 14:17 26
- 14:17 27 Q. Does it often become heated in those interactions where
- 14:17 28 a company, via security, you, inform the patron they have
- 14:17 29 breached self-exclusion and need to leave the premises?
- 14:17 30
- 14:17 31 A. No, that is very much the exception that they become
- 14:17 32 heated or angry.
- 14:17 33
- 14:17 34 Q. What is the typical reaction of a patron?
- 14:17 35
- 14:17 36 A. Possibly one of resignation, if they are frequently breaching
- 14:17 37 conditions of their self-exclusion. In some instances we may not
- 14:17 38 have an opportunity to speak to the patron because as soon as
- 14:18 39 they see a Responsible Gaming Advisor and security officer, they
- 14:18 40 may head to the nearest exit without us having a chance to speak
- 14:18 41 to them. Very occasionally a patron will deny their identity but
- 14:18 42 be unwilling or unable to produce identification that disproves we
- 14:18 43 believe the person we believe them to be, so they are asked to
- 14:18 44 leave as well and escorted off the gaming floor.
- 14:18 45
- 14:18 46 Q. Do you have a sense of how many people are at present the
- 14:18 47 subject of self-exclusion at Crown? Roughly.

14:18 1 14:18 2 A. My sense is it would be roughly 6,000. 14:18 3 14:18 4 Q. Roughly what proportion of those, in your experience, 14:18 5 breach self-exclusion, or attempt to? 14:18 6 14:18 7 A. I couldn't give you a percentage, but I would say it is 14:19 8 definitely the minority that breach the conditions of their 14:19 9 self-exclusion, and it is an even smaller minority that would 14:19 10 breach the conditions on a repeat basis. 14:19 11 Q. When you say a "smaller minority" on a repeat basis, is it 14:19 12 14:19 13 a sufficiently low number to recognise them? If you could give 14:19 14 the Commissioner a sense of roughly how much breach? 14:19 15 14:19 16 A. I couldn't give you an idea of how many breach, but the ones that breach repeatedly, we do know them by sight and often 14:19 17 by name. And in those instances we frequently see them on the 14:19 18 14:19 19 gaming floor when we are conducting our floorwalks before we've been advised by security or surveillance if they are on site. 14:19 20 14:19 21 14:19 22 Q. Approximately how much of your time, appreciating it may 14:19 23 vary, on a typical day would you spend walking a gaming floor? 14:20 24 14:20 25 A. On a typical day, approximately 70 per cent of the time. 14:20 26 14:20 27 COMMISSIONER: Of an eight-hour shift? 14:20 28 14:20 29 A. 12-hour shift. 14:20 30 14:20 31 COMMISSIONER: 12-hour shifts, okay. 14:20 32 14:20 33 MR BORSKY: What, if any, has the introduction of facial 14:20 34 recognition had on your ability to identify and deal with self-exclusion breaches? 14:20 35 14:20 36 14:20 37 A. Again, I couldn't give a percentage, but it has been 14:20 38 tremendously effective, the facial recognition software, in terms 14:20 39 of locating patrons that are on the floor in breach of their 14:20 40 self-exclusion, but also patrons that are attempting to enter the 14:20 41 gaming floor so they can be stopped by security at the entry points. And even patrons that are self-excluded and have made 14:21 42 14:21 43 no attempts thus far to enter the gaming floor but are on site. We have a sense of where they are as well. 14:21 44 14:21 45 14:21 46 Q. As a long-time employee of Crown and an employee of 14:21 47 Crown in the responsible gaming area over the past four years or

- 14:21 1 so what, if any, observations have you made as to the attitudes of
- 14:21 2 broader Crown staff outside responsible gaming to your
- 14:21 3 responsible gaming efforts within your team?
- 14:21 4
- 14:21 5 A. I think it has been exceptionally positive, particularly
- 14:21 6 among the gaming staff. We attend staff briefings occasionally
- 14:21 7 and we also build rapport with staff on the gaming floor so that
- 14:21 8 they feel free to come and speak to us about an issue that they
- 14:22 9 might have with a patron, the reporting levels of observable signs
- 14:22 10 of a patron may be in distress about their gambling is consistently
- 14:22 11 high as well. And generally very positive support.
- 14:22 12
- 14:22 13 Q. Now, are you describing the current experience as you
- 14:22 14 observe it, or are you meaning to give evidence which is
- 14:22 15 addressing the whole of the 4 years you've worked in responsible
- 14:22 16 gaming?
- 14:22 17
- 14:22 18 A. That is the current. My position on the current culture of
- 14:22 19 responsible gaming at Crown.
- 14:22 20
- 14:22 21 Q. How, if at all, does your experience of the current culture or
- 14:22 22 attitude to responsible gaming differ from what you observed in
- 14:22 23 earlier years of your employment in responsible gaming?
- 14:22 24
- 14:22 25 A. It is a much more positive response now.
- 14:22 26
- 14:23 27 Q. Since when, approximately?
- 14:23 28
- 14:23 29 A. Since I joined the department in 2017.
- 14:23 30
- 14:23 31 Q. Do you say it has been positive since 2017 or it is more
- 14:23 32 positive now than it was in 2017?
- 14:23 33
- 14:23 34 A. It is more positive now than in 2017.
- 14:23 35
- 14:23 36 Q. So how long approximately has there been a more positive
- 14:23 37 attitude to responsible gaming, to your observation?
- 14:23 38
- 14:23 39 A. Certainly in the last, I would say 12 months, but since we
- 14:23 40 got back from lockdown.
- 14:23 41
- 14:23 42 Q. Did you get some pushback from other areas of the
- 14:23 43 business, like pre-lockdown, 2017, 2018, 2019, did you get
- 14:23 44 pushback from other areas of the business when you tried to
- 14:23 45 enforce breaks or make other interventions in the face of
- 14:23 46 observable signs of harm from gambling?
- 14:23 47

14:24 1 A. Occasionally we did, yes, in the form of we would make 14:24 2 a determination that a patron had stayed long enough or too long, 14:24 3 and that they needed to take a significant break from their gambling, and there would be occasional push back from some 14:24 4 14:24 5 departments. 14:24 6 14:24 7 Q. Any departments in particular that you could identify as 14:24 8 having at least occasionally pushed back? 14:24 9 14:24 10 A. The table games department. 14:24 11 14:24 12 O. Have those pushbacks from the table game department become any less frequent in recent times? 14:24 13 14:24 14 14:24 15 A. They've become significantly less frequent. 14:24 16 14:24 17 Q. Since reopening after last lockdown? 14:24 18 14:24 19 A. Yes. 14:24 20 14:24 21 MR BORSKY: Thank you. Counsel Assisting will ask you some 14:24 22 questions now. 14:24 23 14:24 24 14:24 25 **CROSS-EXAMINATION BY MR KOZMINSKY** 14:24 26 14:24 27 14:24 28 MR KOZMINSKY: Good morning. Let me know if you can't 14:25 29 hear me or if you don't understand the question. 14:25 30 14:25 31 Can I ask you one thing: the reopening you are talking about, is 14:25 32 that late last year, is that the period you are talking about? 14:25 33 14:25 34 A. Yes. 14:25 35 14:25 36 Q. Just so the Commissioner knows a little bit more about you, you have a Bachelor of Arts in Cultural Studies and 14:25 37 14:25 38 Criminology? 14:25 39 14:25 40 A. Yes. 14:25 41 14:25 42 Q. Where did you get that degree? 14:25 43 14:25 44 A. From the University of Melbourne. 14:25 45 14:25 46 Q. Before you came along today, did you do any preparation? 14:25 47

14:25 1 A. No. 14:25 2 14:25 3 Q. Did you look at any documents, read up on anything? 14:25 4 14:25 5 A. I received a copy of the history of my training modules and 14:25 6 I had a brief glance at that, but that's it. 14:25 7 14:25 8 Q. Mr Borsky asked you some questions about you 14:25 9 commencing work in 2017 of the responsible gaming liaison officer and now a Responsible Gaming Advisor, but just to be 14:26 10 clear, it is the same job with a different title; is that right? 14:26 11 14:26 12 14:26 13 A. Correct. 14:26 14 14:26 15 Q. And again just to be clear, you didn't complete any formal 14:26 16 qualifications --- you have your degree, but you didn't complete 14:26 17 any formal qualifications before starting as a liaison officer now 14:26 18 gaming advisor? 14:26 19 14:26 20 A. No. 14:26 21 14:26 22 Q. Just so I understand the picture properly, is your direct 14:26 23 report to Luke Overman? Is that right? 14:26 24 14:26 25 A. Yes. 14:26 26 14:26 27 Q. You gave evidence to the Commissioner when Mr Borsky 14:26 28 was asking you some questions about a range of different things 14:26 29 you were doing, self-exclusions to revocations, breaches, play 14:26 30 periods, dealing with people at the centre, so it is a lot, I think is 14:26 31 a fair comment. It must get busy for you? 14:26 32 14:26 33 A. Yes, some days are busier than others, but, yes. 14:26 34 14:27 35 Q. Yes, and am I right, until 2018, about 2018, there were seven, you and six others as liaison officers I think then? 14:27 36 14:27 37 14:27 38 A. I can't recall. 14:27 39 14:27 40 O. At the moment, how many of you are there? Do you know 14:27 41 the number of liaison officers or gaming advisors? 14:27 42 14:27 43 A. Not off the top of my head, no. 14:27 44

14:27 45

14:27 46 14:27 47 Q. And am I right that when you are rostered on, there is normally two or three of you rostered on at the same time?

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14:27 1
           A. Correct.
14:27 2
14:27 3
           Q. Am I right that each of you works about 40 hours a week,
           so you each do 40 hours a week in groups of three?
14:27 4
14:27 5
14:27 6
           A. Yes.
14:27 7
14:27 8
           Q. Sometimes in groups of two --- you have to say "yes"
14:27 9
           because the stenographer doesn't pick up nods, sorry.
14:27 10
14:27 11
            A. Yes.
14:27 12
14:28 13
            O. There are lots of things you do, but I want to ask you this.
14:28 14
            Would it be right --- if you had to identify your key
            responsibilities, would it be these: answering phone calls at the
14:28 15
14:28 16
            Responsible Gaming Centre?
14:28 17
14:28 18
            A. Yes.
14:28 19
14:28 20
            Q. And, if a customer comes to the centre, making sure you
14:28 21
            can offer support?
14:28 22
14:28 23
            A. Yes.
14:28 24
14:28 25
            Q. And being a visible presence on the gaming floor?
14:28 26
14:28 27
            A. Yes.
14:28 28
14:28 29
            Q. Would that capture the field of your key responsibilities? I
14:28 30
            know you have lots.
14:28 31
14:28 32
            A. Yes.
14:28 33
14:28 34
            Q. Am I right that in terms of priorities, and again we
            understand you are very busy and are doing a lot, but your key
14:28 35
            priorities, assisting someone who wants to self-exclude?
14:28 36
14:28 37
14:28 38
            A. Yes.
14:28 39
14:28 40
            Q. Responding to breaches of self-exclusion?
14:28 41
14:28 42
            A. Yes.
14:28 43
14:28 44
            Q. And responding to someone who is actually present at the
14:28 45
            centre?
14:28 46
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14:28 47

A. Yes.

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14:28 1
14:28 2
           Q. Which would trump or take priority over anything else that
14:29 3
           might be going on?
14:29 4
14:29 5
           A. Yes.
14:29 6
14:29 7
           Q. And, again, you've got lots of priorities but that would be a
14:29 8
           key one, would that be a fair summary of what your key priorities
14:29 9
           are?
14:29 10
14:29 11
            A. Yes.
14:29 12
14:29 13
            Q. So, if we go to presence on the gaming floor, you do that by
14:29 14
            walking the floor?
14:29 15
14:29 16
            A. Yes.
14:29 17
14:29 18
            Q. Do you do that with another Responsible Gaming Advisor
14:29 19
            or do you do it alone?
14:29 20
14:29 21
            A. For the most part, on my own, but at times I might be with
14:29 22
            another Responsible Gaming Advisor.
14:29 23
14:29 24
            Q. When you do your walking, would it be right to call it laps
14:29 25
            of the floor, is that the idea?
14:29 26
14:29 27
            A. Yes.
14:29 28
14:29 29
            Q. When you do your laps of the floor, you are in a uniform?
14:29 30
14:29 31
            A. Yes.
14:29 32
14:29 33
            Q. With a badge so that people know you are a Responsible
14:30 34
            Gaming Advisor?
14:30 35
14:30 36
            A. Yes.
14:30 37
14:30 38
            Q. What you will do is look out for excluded customers when
14:30 39
            you are walking around?
14:30 40
14:30 41
            A. Yes.
14:30 42
14:30 43
            Q. And look at the demeanour of patrons to see if they are
14:30 44
            displaying observable signs?
14:30 45
14:30 46
            A. Yes.
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14:30 47

- 14:30 1 Q. What you do is you spend a lot of time on the gaming floor
- 14:30 2 walking around and observing?
- 14:30 3
- 14:30 4 A. Yes.
- 14:30 5
- 14:30 6 Q. You usually don't approach customers, you are usually
- 14:30 7 observing customers?
- 14:30 8
- 14:30 9 A. We do observe and approach customers.
- 14:30 10
- 14:30 11 Q. I understand. But usually what you are doing is observing
- 14:30 12 them?
- 14:30 13
- 14:30 14 A. Yes.
- 14:30 15
- 14:30 16 Q. The gaming floor at the casino is very, very big.
- 14:30 17
- 14:30 18 A. Yes.
- 14:30 19
- 14:30 20 Q. It must take a long time to do a single lap of the floor. How
- 14:30 21 long does it take?
- 14:30 22
- 14:30 23 A. I've never timed it.
- 14:30 24
- 14:30 25 Q. Ballpark? You've been doing it for four years; are we
- 14:31 26 talking about hours or inside an hour? What sort of ballpark
- 14:31 27 figure?
- 14:31 28
- 14:31 29 A. Providing it is just walking and observing, maybe 30
- 14:31 30 minutes.
- 14:31 31
- 14:31 32 Q. Thirty minutes. Okay. How many times would you do the
- 14:31 33 walk in a shift?
- 14:31 34
- 14:31 35 A. Again, I've never counted, but several times.
- 14:31 36
- 14:31 37 Q. Five times?
- 14:31 38
- 14:31 39 A. More than five times. Maybe less than 10 times.
- 14:31 40
- 14:31 41 Q. Okay. I understand. About half an hour for each one.
- 14:31 42 Okay, I will leave that there.
- 14:31 43
- 14:31 44 Do you have any feel for how often you are in the main gaming
- 14:31 45 area versus private rooms?
- 14:31 46
- 14:31 47 A. I would say more time on the main gaming floor than in the

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14:31 1
           private rooms but I couldn't put that into a percentage.
14:31 2
14:31 3
           Q. I understand, that can be hard. Would I be right in saying
           you would rarely go to the private rooms in the Mahogany
14:32 4
14:32 5
           Room?
14:32 6
           A. Yes.
14:32 7
14:32 8
14:32 9
           Q. Would I be right in saying you would spend more time in
14:32 10
            the Teak Room, for example, than you would in the Mahogany
14:32 11
            Room?
14:32 12
14:32 13
            A. Yes.
14:32 14
14:32 15
            Q. So, of all the different gaming areas, the Mahogany Room
14:32 16
            is the one you would spend the least amount of time, and the main
14:32 17
            gaming floor is where you would spend the most amount of
14:32 18
            gaming time?
14:32 19
14:32 20
            A. Yes.
14:32 21
14:32 22
            Q. You would know what I mean when I say carded play?
14:32 23
14:32 24
            A. Yes.
14:32 25
14:32 26
            Q. So the Commissioner understands, could you explain to
14:32 27
            him?
14:32 28
14:32 29
            A. Crown Rewards has a loyalty program, and the card that the
14:32 30
            patron receives can be used to swipe in at gaming tables or it can
            inserted into a card reader at an electronic gaming machine or
14:32 31
14:32 32
            electronic table game to earn points.
14:32 33
14:33 34
            Q. So some players play carded?
14:33 35
14:33 36
            A. Yes.
14:33 37
14:33 38
            Q. And some play uncarded?
14:33 39
14:33 40
            A. Yes.
14:33 41
14:33 42
            Q. If a player is playing carded, you receive alerts when they
14:33 43
            have been gambling for certain periods of time, right?
14:33 44
14:33 45
            A. Yes.
14:33 46
```

14:33 47

Q. Those times I think kick in at 12 hours, so 12 hours is the

```
first alert?
14:33 1
14:33 2
14:33 3
           A. Yes.
14:33 4
14:33 5
           O. The next alert is 15 hours?
14:33 6
14:33 7
           A. Yes.
14:33 8
14:33 9
           Q. Seventeen hours after that?
14:33 10
14:33 11
            A. Yes.
14:33 12
14:33 13
            Q. Eighteen hours?
14:33 14
14:33 15
            A. Yes.
14:33 16
14:33 17
            Q. Do you now receive alerts after 18 hours, at 20 and 24, and
14:33 18
            whatnot?
14:33 19
14:33 20
            A. Yes.
14:33 21
14:33 22
            Q. When does it stop? What number does it stop at?
14:33 23
14:33 24
            A. I believe at 24 hours.
14:33 25
14:33 26
            Q. Just to help us, is that system called Splunk, the system
            through which you get your SMSs?
14:33 27
14:33 28
14:33 29
            A. Yes.
      30
      31
            Q. Do they come through on your phone?
      32
      33
            A. Yes.
      34
14:34 35
            Q. A work phone?
14:34 36
14:34 37
            A. Yes.
14:34 38
14:34 39
            Q. So we are clear, when you get your alert, does it include
14:34 40
            a patron name?
14:34 41
14:34 42
            A. Yes.
14:34 43
14:34 44
            Q. And a photo or not a photo?
14:34 45
14:34 46
            A. No.
14:34 47
```

```
14:34 1
           Q. Duration of play?
14:34 2
14:34 3
           A. Yes.
14:34 4
14:34 5
           Q. Does it tell you the location?
14:34 6
14:34 7
           A. Yes.
14:34 8
14:34 9
           Q. Does it tell you anything else?
14:34 10
14:34 11
            A. The patron's Crown Rewards number.
14:34 12
14:34 13
            O. I understand.
14:34 14
14:34 15
            Q. That is because this system only works for people who are
14:34 16
            carded, it doesn't work for uncarded players?
14:34 17
14:34 18
            A. Yes.
14:34 19
14:34 20
            Q. At the end of each of your shifts, you write down all your
14:34 21
            interactions in your daily operating report?
14:34 22
14:34 23
            A. That would be done throughout the shift.
14:34 24
14:34 25
            Q. Throughout the shift you are writing? Are you writing it
            down by hand; is that how it works?
14:34 26
14:34 27
14:34 28
            A. We enter into a computer program called Seer, S-E-E-R.
14:34 29
14:35 30
            Q. So you will do your walk for 30 minutes, you will come
            back and type in what you see?
14:35 31
14:35 32
14:35 33
            A. Yes.
14:35 34
14:35 35
            Q. I understand. An interaction that goes into the daily
14:35 36
            operating report can include you speaking to someone?
14:35 37
14:35 38
            A. Yes.
14:35 39
14:35 40
            O. But it can also include, if you were standing and observing
14:35 41
            someone gambling, you would put that in even though you hadn't
            spoken to them?
14:35 42
14:35 43
14:35 44
            A. Yes.
14:35 45
14:35 46
            Q. If you get a Splunk alert, do you make a note of that in your
```

daily operating report?

14:35 47

```
14:35 1
14:35 2
            A. If we have spoken to or observed the patron that the alert
14:35 3
            has been raised for.
14:35 4
14:35 5
            O. Or if you go there and don't find the patron?
14:35 6
14:35 7
            A. Yes.
14:35 8
14:35 9
            Q. So, because you are doing it in real-time, your daily
14:35 10
            operating reports are an accurate record of what you do in terms
14:35 11
            of interactions and speaking to customers?
14:35 12
14:35 13
            A. Yes.
14:35 14
14:35 15
            Q. Because you don't remember, for example, what you might
14:35 16
            have done two or three years ago on a particular shift?
14:35 17
14:35 18
            A. No.
14:35 19
14:35 20
            Q. I want to go through some examples of a daily operating
14:35 21
            report.
14:36 22
            COMMISSIONER: Just so I understand it, if you get an alert on
14:36 23
14:36 24
            your phone that patron 5 has been on a machine for 12 hours, and
14:36 25
            that gets you to do something --- either deal with or observe or
14:36 26
            talk to patron 5 --- does it mean that every time --- in effect, every
14:36 27
            time you have been alerted through the phone about a particular
14:36 28
            patron that you have to deal with one way or another, that there is
14:36 29
            inevitably a record made of that in the register?
14:36 30
14:36 31
            A. Yes, Commissioner.
14:36 32
14:36 33
            COMMISSIONER: Thank you.
14:36 34
14:36 35
            MR BORSKY: Thank you, Commissioner.
14:36 36
14:36 37
            Let me ask you one other thing: if you get a Splunk alert at 12
14:36 38
            hours, and you get to the customer in time and you observe the
14:36 39
            customer, let's take that hypothetical example, and I know every
14:37 40
            case is different, but if you then observe the customer and they
14:37 41
            are not displaying any other observable signs, in the ordinary
14:37 42
            course, your approach is to just make that observation at 12
14:37 43
            hours; is that right?
14:37 44
14:37 45
            A. Yes.
14:37 46
14:37 47
            Q. And not, at 12 hours, to go and approach and speak to the
```

- 14:37 1 customer, in the ordinary course?
 14:37 2
 14:37 3 A. In the ordinary course, yes.
 14:37 4
- 14:37 5 Q. Just so the Commissioner can see how that is recorded in 14:37 6 one of your daily operating reports, I want to take you to one.
- 14:37 7 I am hoping there is no issue with this coming up on the screen.
- 14:37 8 I think it is a private hearing only and only people in the room can
- 14:37 9 see, and documents will be tendered confidentially.
- 14:37 10
- 14:37 11 COMMISSIONER: Yes, there is a non-publication order in force 14:37 12 that would include any documents that are used.
- 14:38 13
- 14:38 14 MR KOZMINSKY: Yes, my master will let me know if there is an issue as I'm going, I think.
- 14:38 16
- 14:38 17 Mr Operator, if we could go to CRW.501.060.7605.
- 14:38 18
- 14:38 19 I think you will be able to see on the screen one of your daily
- 14:38 20 operating reports and we will talk through it so the Commissioner
- 14:38 21 can understand what it is.
- 14:38 22
- 14:38 23 You can see there the date is --- Mr Commissioner, it's tab 1 of
- 14:38 24 your folder, I think --- 5 March 2021, so it is a recent daily
- 14:38 25 operating report?
- 14:38 26
- 14:38 27 A. Yes.
- 14:38 28
- 14:38 29 Q. There is a summary section at the top. I just want to take
- 14:38 30 you to one of your entries if I could which is on page 13. 7617 in
- 14:38 31 the top right-hand corner. So the Commissioner can understand,
- 14:39 32 the first row is an entry of 6 March 2021 and there is a time.
- 14:39 33
- 14:39 34 A. Yes.
- 14:39 35
- 14:39 36 Q. Underneath, we won't say it out loud, is someone's name,
- 14:39 37 a customer name; is that right?
- 14:39 38
- 14:39 39 A. Yes.
- 14:39 40
- 14:39 41 Q. It is referred by Splunk, in other words, you've received
- 14:39 42 an alert on your telephone.
- 14:39 43
- 14:39 44 A. Yes.
- 14:39 45
- 14:39 46 Q. So the nature of the service is play periods because Splunk
- 14:39 47 is about play periods.

```
14:39 1
14:39 2
           A. Yes.
14:39 3
14:39 4
           Q. I won't read it out aloud in case it creates any issues, but the
14:39 5
           numbers at the bottom starting with two letters and then there's
14:39 6
           a series of numbers, that is your employee number?
14:39 7
14:39 8
           A. Yes.
14:39 9
14:39 10
            Q. So that when that comes up, that is an entry you've made?
14:39 11
14:39 12
            A. Yes.
14:39 13
14:39 14
            Q. If we move to the "comments" row, "PP12" means
14:39 15
            a 12-hour play period?
14:39 16
14:39 17
            A. Yes.
14:39 18
14:39 19
            Q. So there will be throughout these things, if you look at the
            next row, PP17 is someone who has been there for 17 hours?
14:39 20
14:39 21
14:40 22
            A. Yes.
14:40 23
14:40 24
            Q. Are you able to tell us, I haven't been able to work out,
14:40 25
            what does P-R-E mean?
14:40 26
14:40 27
            A. It's an abbreviation of the word "premium".
14:40 28
14:40 29
            Q. Oh, I see. That means they are in a premium room?
14:40 30
14:40 31
            A. Yes.
14:40 32
14:40 33
            Q. Does premium mean black and platinum or could it also
14:40 34
            mean gold and silver?
14:40 35
14:40 36
            A. It's a reference to the actual room. So, for example, Teak
14:40 37
            Room would a premium room as we refer to it. Whereas
14:40 38
            Mahogany would be "VIP" designated.
14:40 39
            Q. So "VIP" will be Mahogany?
14:40 40
14:40 41
14:40 42
            A. Yes.
14:40 43
14:40 44
            O. And Teak would be "PRE"?
14:40 45
            A. Yes.
14:40 46
14:40 47
```

14:40 1 Q. Are there any other rooms that have abbreviations for my 14:40 2 benefit? 14:40 3 14:40 4 A. The Maple Room would also be considered premium. 14:40 5 14:40 6 Q. I understand. Thank you. 14:40 7 14:40 8 COMMISSIONER: And the main gaming floor, does that have 14:40 9 a designation? 14:40 10 14:40 11 A. It is "MGF" for main gaming floor. 14:41 12 MR KOZMINSKY: And the next row underneath is tables? 14:41 13 14:41 14 A. Yes. 14:41 15 14:41 16 14:41 17 Q. That means they are playing a table game, not an electronic 14:41 18 gaming machine? 14:41 19 14:41 20 A. Yes. 14:41 21 14:41 22 Q. And "observed LS at a location, no observable signs 14:41 23 noted"? 14:41 24 14:41 25 A. Yes. 14:41 26 14:41 27 Q. That is your entry saying you haven't seen any observable signs, you looked at the person after 12 hours, and there is 14:41 28 14:41 29 nothing to do and then you carry on? 14:41 30 14:41 31 A. Yes. 14:41 32 14:41 33 Q. I understand. 14:41 34 14:41 35 If you drop down two rows, it is really the same thing again, the 14:41 36 only difference is in that instance it is a person playing on 14:41 37 a machine, not a person playing on a table? 14:41 38 A. Yes. 14:41 39 14:41 40 14:41 41 Q. When you do your laps of the floor, I think you said 5, 10 minutes ago, 30 minutes, that's a lot of time on the gaming floor, 14:41 42 14:42 43 you see lots of people gambling? 14:42 44 14:42 45 A. Yes.

14:42 46 14:42 47

Q. Some are gambling carded and some uncarded?

```
14:42 1
14:42 2
            A. Yes.
14:42 3
14:42 4
            Q. You might not know the answer, but do you have a feel for
            what portion of people that tend to be carded versus uncarded?
14:42 5
14:42 6
14:42 7
            A. I don't know.
14:42 8
14:42 9
            Q. But when you are walking around, you can see lots of
14:42 10
            people gambling carded and lots of people gambling uncarded, do
            I take that to be the right position?
14:42 11
14:42 12
14:42 13
            A. If they are playing an electronic gambling machine, it is
            evident if they are playing carded or uncarded because the
14:42 14
            cardreader is clearly visible. If they are playing a live table game,
14:42 15
14:42 16
            unless I go into the pit and have a look at the system whereby
14:42 17
            they swipe cards in, I can't tell at first glance if they are playing
            carded or uncarded.
14:42 18
14:42 19
14:42 20
            Q. Got it. So on the EGMs when you walk past, sometimes
            people are carded and uncarded?
14:42 21
14:42 22
14:42 23
            A. Yes.
14:42 24
14:42 25
            Q. But you don't know if --- it might be 50/50, 60/40, depends
14:43 26
            on the day and time and area?
14:43 27
14:43 28
            A. Correct.
14:43 29
14:43 30
            COMMISSIONER: Are there any table games that are wholly
            uncarded where you can go in there, buy chips for cash and play,
14:43 31
14:43 32
            or is it every table there may be both carded and uncarded
14:43 33
            players?
14:43 34
14:43 35
            A. With the exception of the Mahogany Room and the Teak
            Room where you need to provide a members' card to gain access,
14:43 36
14:43 37
            there is no restriction on whether the patron plays carded or
14:43 38
            uncarded anywhere else on the gaming floor.
14:43 39
14:43 40
            MR KOZMINSKY: So I think we addressed something the
14:43 41
            Commissioner was asking, on any table at the casino, one is
            (audio distorted) properly in Mahogany or on the main gaming
14:43 42
14:43 43
            floor, you can elect to play carded or uncarded?
14:43 44
14:43 45
            A. Correct.
14:43 46
14:44 47
            Q. If someone is uncarded, I think we've discussed, you don't
```

```
14:44 1
            have the benefit of the Splunk system?
14:44 2
14:44 3
            A. Yes.
14:44 4
14:44 5
            Q. That means, for the 60/40 per cent, whatever it might be we
14:44 6
            discussed of uncarded players, you are walking the floor looking
            to see is someone tired, is someone dishevelled, to try to do the
14:44 7
14:44 8
            best you can to see if they are tired or they've been gambling for
14:44 9
            a long period of time?
14:44 10
14:44 11
            A. Yes.
14:44 12
14:44 13
            Q. Is it right to say that is more difficult than relying on the
14:44 14
            Splunk system?
14:44 15
14:44 16
            A. Yes.
14:44 17
14:44 18
            O. And far more inexact?
14:44 19
14:44 20
            A. Yes.
14:44 21
14:44 22
            Q. Do you agree with me that there are some people at the
14:44 23
            casino who, because of the problems they've got with their
14:44 24
            gambling, might elect to play uncarded to avoid detection?
14:44 25
14:44 26
            A. Yes.
14:44 27
14:44 28
            Q. That is something you are familiar with in your role, that
14:45 29
            sort of activity occurring on the gaming floor?
14:45 30
            A. Yes.
14:45 31
14:45 32
14:45 33
            Q. In your time as a --- relatively short time in the course of
14:45 34
            your employment at the casino working as a gambling advisor
            and before that a liaison officer, you would have seen people
14:45 35
            gambling on the floor for more than 12 hours?
14:45 36
14:45 37
14:45 38
            A. Yes.
14:45 39
14:45 40
            O. And more than 14 hours?
14:45 41
14:45 42
            A. Yes.
14:45 43
14:45 44
            O. And more than 16 hours?
14:45 45
            A. Yes.
14:45 46
```

14:45 47

14:45 1 O. And more than 18 hours? 14:45 2 14:45 3 A. Yes. 14:45 4 14:45 5 O. And more than 20 hours? 14:45 6 14:45 7 A. Yes. 14:45 8 14:45 9 Q. And more than 24 hours? 14:45 10 14:45 11 A. Yes. 14:45 12 14:45 13 Q. I want to take you to one daily operating report because it 14:45 14 gives a good feel for some of those hours for the Commissioner's benefit. 14:45 15 14:45 16 14:45 17 It is behind tab 3, Commissioner. 14:45 18 14:45 19 It is CRW510.060.7734. This daily operating report is from 14:46 20 about two years ago, can you see that? 14:46 21 14:46 22 A. Yes. 14:46 23 14:46 24 Q. What you will see on the first page is the first row is a local 14:46 25 host advising that a player had been on the floor for 19 hours without a significant break. Can you see that? 14:46 26 14:46 27 14:46 28 A. I can. The entry refers that the local host manager was 14:46 29 advised that the patron had been playing for 19 hours. 14:46 30 14:46 31 Q. I understand that. If you scroll to the third entry, because 14:46 32 the second one is not yours: 14:46 33 14:47 34 Local host advised someone had been playing for 20 14:47 35 hours. 14:47 36 14:47 37 The next one is someone who had been gambling for 24 hours. 14:47 38 A. Yes. 14:47 39 14:47 40 14:47 41 Q. Does that read the host was advised by you that someone had been gambling for 24 hours, is that what it means? 14:47 42 14:47 43 14:47 44 A. Yes. 14:47 45 14:47 46 Q. And there is no criticism of you because we've discussed 14:47 47 how busy you are at work and how difficult your job is, so it is

```
not a criticism, but there is no record of the customer being
14:47 1
14:47
            spoken to, is there?
14:47
14:47 4
            A. No.
14:47
            Q. Mr Operator, if we scroll down the page and then if we go
14:47 6
14:47
            to the second page and the third row, it is the same thing, there is
       7
14:47 8
            someone gamble --- and please understand, this is not a criticism
14:47 9
            of you at all but there, there is someone who has been gambling
14:48 10
            for 19 hours with no significant break, and someone below at 18
            hours with no significant break, and then again not just a record
14:48 11
            of that person not speaking to you, but not speaking to any
14:48 12
            Responsible Gambling Advisor or being provided any assistance.
14:48 13
14:48 14
            A. Yes.
14:48 15
14:48 16
14:48 17
            Q. If you go to the next page and the last three rows, there is
            someone there who gambled for 23 hours with no break, 19 hours
14:48 18
14:48 19
            with no break longer than 3.5 hours, and the last row is 19 hours
            with no significant break. And what is interesting, all the ones
14:48 20
14:48 21
            we've been through so far, bar two, were in the Mahogany Room,
14:48 22
            the VIP room?
14:48 23
14:48 24
            A. Yes.
14:48 25
14:49 26
            O. Some of them were machines and some of them were
14:49 27
            tables. The previous page had two machines and those ones are
14:49 28
            tables.
14:49 29
14:49 30
            A. Yes.
14:49 31
14:49 32
            Q. I don't mean to belabour the point, but over the page there
            is then the same situation, one in the VIP room and one in the
14:49 33
14:49 34
            premium room at three rows down, 24-hours with no significant
            break, 21 hours with no break and again no assistance and, not
14:49 35
14:49 36
            a criticism of you, no assistance being offered by staff. And then
14:49 37
            over the page again, all entries bar the first, can you see those?
14:49 38
            A. Yes.
14:49 39
14:49 40
14:49 41
            Q. 29 hours. You see that?
14:49 42
14:49 43
            A. Yes.
14:49 44
14:49 45
            Q. 24 hours.
14:49 46
```

14:49 47

A. Yes.

```
14:49 1
14:49 2
            Q. 19 hours, 19 hours and 19 hours.
14:49 3
14:49 4
            A. Yes.
14:49 5
14:49 6
            Q. Over the page there are three more. I won't go to them, but
14:50 7
            it is the same story. Do you agree with me that people gambling
            for those periods of time isn't consistent with the Responsible
14:50 8
14:50 9
            Service of Gaming?
14:50 10
14:50 11
            A. Yes.
14:50 12
14:50 13
            Q. Thank you.
14:50 14
14:50 15
            When we were talking before, you said to me that when you walk
14:50 16
            past an EGM, the card reader would light up when there was
            a card in so you could see if someone was playing carded on
14:50 17
14:50 18
            an EGM?
14:50 19
            A. Yes.
14:50 20
14:50 21
14:50 22
            Q. If you see someone who is displaying an observable sign,
14:50 23
            put to one side play periods, some other observable sign, you can,
14:51 24
            if you know what machine they are on and playing carded, find
14:51 25
            out through the system who the person that belongs to the card
14:51 26
            being used?
14:51 27
14:51 28
            A. Yes.
14:51 29
14:51 30
            Q. Again, if the person is playing uncarded, what you do in the
            ordinary course is you will take a really detailed description of
14:51 31
14:51 32
            their appearance; is that what you do?
14:51 33
14:51 34
            A. Yes.
14:51 35
14:51 36
            Q. The idea being you will make a note of that and hopefully,
14:51 37
            if you happen to see them again, you can possibly go and speak to
14:51 38
            them or observe them?
14:51 39
14:51 40
            A. Yes.
14:51 41
14:51 42
            Q. So again, from your perspective it would be much, much
14:51 43
            easier for you to do your job if people were playing carded?
14:51 44
14:51 45
            A. Yes.
14:51 46
14:51 47
            Q. People sometimes fall asleep at the casino?
```

```
14:51 1
           A. Yes.
14:51 2
14:51 3
14:51 4
           Q. Again, every situation is different, but often what will
14:52 5
           happen is they will be woken up and asked to move along?
14:52 6
14:52 7
           A. Yes.
14:52 8
14:52 9
           Q. I just want to go to two examples if I could.
14:52 10
14:52 11
            Commissioner, tab 5.
14:52 12
14:52 13
            Mr Operator, CRW.510.060.7827, fourth row. Do you see there
14:52 14
            on 27 June 2018:
14:52 15
14:52 16
                 Observed Asian male asleep on lounge along Riverwalk
14:52 17
14:52 18
14:52 19
            A. Yes.
14:52 20
14:52 21
            Q. Where is Riverwalk?
14:52 22
14:52 23
            A. That would be the --- it will be off the gaming floor. It is
            the corridor outside the gaming floor but where the restaurants
14:52 24
14:53 25
            are along the Riverwalk.
14:53 26
14:53 27
            Q. Where Rockpool and those restaurants are on the bottom
            outside the main gaming floor?
14:53 28
14:53 29
14:53 30
            A. Yes, that main corridor that goes from where Rockpool is,
14:53 31
            up to where the foodcourt is.
14:53 32
14:53 33
            Q. So along there, there are sofas, are there?
14:53 34
14:53 35
            A. Yes.
14:53 36
14:53 37
            Q. What is recorded there is, I think it is right to say that you
14:53 38
            woke up, because it is your code, you woke up the individual and
14:53 39
            asked him to please move along?
14:53 40
14:53 41
            A. Yes.
14:53 42
14:53 43
            Q. And you don't recall that specific incident three years ago,
14:53 44
            or two years ago?
14:53 45
14:53 46
            A. No.
14:53 47
```

```
14:53 1
            Q. Then, if you look --- Mr Operator, at document
            RCW.510.060.7760, Mr Commissioner, tab 4, at page 8 which
14:53 2
14:54 3
            has a document ID in the top corner 7767 --- I want to take you to
            the first entry, "Observed young male at F84". "F84" is
14:54 4
14:54 5
            a machine?
14:54 6
14:54 7
            A. It is an electronic gaming machine bank.
14:54 8
14:54 9
            Q. And he's asleep at the EGM?
14:54 10
14:54 11
            A. Falling asleep at the EGM.
14:54 12
14:54 13
            Q. And a security officer walked past the male, woke him up
14:54 14
            security and advised him to move on?
14:54 15
14:54 16
            A. Yes.
14:54 17
14:54 18
            Q. I see. So, can I ask you this about those two examples
14:54 19
            which I think we discussed at the beginning, and you said that
14:55 20
            happens sometimes, people falling asleep, being asked to move
14:55 21
            along. But I want to ask you this: if someone falls asleep at
14:55 22
            an EGM near the gaming floor or at an EGM, do you agree that is
14:55 23
            an observable sign?
14:55 24
14:55 25
            A. Yes.
14:55 26
14:55 27
            Q. If you look at that entry, nature of service is an observable
            sign. You've recorded it there; do you see that?
14:55 28
14:55 29
14:55 30
            A. Yes.
14:55 31
14:55 32
            Q. It suggests someone has been gambling for a long period
            without a break?
14:55 33
14:55 34
14:55 35
            A. Possibly. Probably.
14:55 36
14:55 37
            Q. More likely than not, if they are falling asleep, it's at an
14:55 38
            EGM?
14:55 39
14:55 40
            A. Yes.
14:55 41
14:55 42
            Q. In the entries we've looked at, take this one, the security
14:55 43
            officer asked the individual to move on, wakes them up and asks
14:55 44
            them to move on ---
14:55 45
```

A. Yes.

14:55 46 14:55 47

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14:55 1
            Q. --- but no one says you should go and speak to
14:55 2
            a Responsible Gaming Advisor?
14:55 3
14:55 4
            A. No.
14:55 5
14:55 6
            Q. And no one offers him any assistance?
14:55 7
14:55 8
            A. No.
14:55 9
14:56 10
            Q. We've heard some evidence from people who provide
14:56 11
            counselling services to people that gamble at the casino and
14:56 12
            suffer harm. I just want to give you some extracts of that. They
14:56 13
            say to us that people staying long hours at the casino, two days
14:56 14
            and two nights, and I asked where they sleep, and they said one of
            three places. One is the sofa, I think that was in the first example
14:56 15
14:56 16
            that we went to, the second place is the foodcourt and the third
14:56 17
            place is the carpark in their cars.
14:56 18
14:56 19
            We've discussed the sofa, we have an example. Have you found
14:56 20
            people asleep in the foodcourt or asleep in their cars?
14:57 21
14:57 22
            A. I have before, yes.
14:57 23
14:57 24
            Q. Another counsellor who on occasions attends the casino to
14:57 25
            observe what is going on said to us, "I've seen a lot of people
            sleeping right in front of the pokie machine", which is this
14:57 26
14:57 27
            example we have in front of us, isn't it?
14:57 28
14:57 29
            A. Yes.
14:57 30
14:57 31
            Q. So your daily operating reports seem to support each other
14:57 32
            and tell the same story; would you agree with that?
14:57 33
14:57 34
            A. Yes.
14:57 35
14:57 36
            Q. There might also be times on occasion when someone from
            the gaming floor says to you, "I'm on the main gaming floor and
14:57 37
14:57 38
            someone is displaying an observable sign, can you please come
14:57 39
            and deal with them", someone might call you at the centre and tell
14:57 40
            you that?
14:57 41
14:57 42
            A. Yes.
14:57 43
14:57 44
            Q. And on occasions you might be unable to attend because
14:58 45
            you are doing other things?
14:58 46
```

14:58 47

A. Yes.

```
14:58 1
14:58 2
           Q. Does that happen regularly?
14:58 3
14:58 4
           A. No.
14:58 5
14:58 6
           Q. How many times during a shift might you not be able to
14:58 7
           respond or not make it to a play period alert?
14:58 8
14:58 9
           A. Very rarely. I couldn't put a number or percentage to it, but
14:58 10
            it is a very rare occurrence that myself or my colleagues couldn't
14:58 11
            attend if requested.
14:58 12
            Q. Couldn't attend if requested?
14:58 13
14:58 14
14:58 15
            A. (Nods head).
14:58 16
14:58 17
            Q. How many of those calls might you get on an average shift?
14:58 18
14:58 19
            A. Two to ten times.
14:58 20
14:58 21
            Q. Thank you. Let me ask you something, that is at the
14:58 22
            moment, and what were the numbers like over the previous three
14:59 23
            years that you've been an advisor?
14:59 24
14:59 25
            A. Less frequent.
14:59 26
14:59 27
            O. Less than two?
14:59 28
            A. Yes.
14:59 29
14:59 30
14:59 31
            Q. So the two to ten has been since late last year?
14:59 32
14:59 33
            A. Yes.
14:59 34
14:59 35
            Q. And before that, less than two?
14:59 36
14:59 37
            A. Yes.
14:59 38
14:59 39
            COMMISSIONER: Do you know what caused the difference?
14:59 40
            Do you know whether an instruction went out, to look more
14:59 41
            carefully or monitor more carefully or something like that?
14:59 42
14:59 43
            A. It would be speculation on my part.
14:59 44
14:59 45
            COMMISSIONER: Okay.
14:59 46
14:59 47
            A. But I believe that a greater acknowledgement of responsible
```

```
14:59 1
           gaming importance, and a cultural change has occurred in other
14:59 2
           departments.
14:59 3
14:59 4
           MR KOZMINSKY: Mr Commissioner, before I go on, sorry,
14:59 5
           unless you had a further question --
14:59 6
14:59 7
           COMMISSIONER: No.
14:59 8
14:59 9
           MR KOZMINSKY: Mr Phillips has properly informed me that I
15:00 10
            didn't tender any of the documents.
15:00 11
15:00 12
            COMMISSIONER: They are all extracts from the register. I
15:00 13
            mean, they are all different.
15:00 14
15:00 15
            MR KOZMINSKY: Yes, they are.
15:00 16
15:00 17
            COMMISSIONER: Do we want them as separate exhibits or can
15:00 18
            it be one exhibit?
15:00 19
            MR KOZMINSKY: Well, I think separate. Mr Borsky is about
15:00 20
15:00 21
            to ---
15:00 22
15:00 23
            MR BORSKY: I'm not certain of the precise provenance of them
15:00 24
            in terms of their selection. The Commissioner, with respect, is
15:00 25
            quite right, they are from a register. We would submit that you
15:00 26
            ought receive the register, not just selected bits.
15:00 27
15:00 28
            COMMISSIONER: It depends on how big it is.
15:00 29
15:00 30
            MR BORSKY: Well, I think it has been produced. We can make
            arrangements so it doesn't need to be a burden on you or your
15:00 31
15:00 32
            staff, but if submissions might be made in due course about the
            extent or prevalence of what's said to be conduct falling short, we
15:00 33
15:01 34
            would want to have an opportunity to refer more broadly to the
            register to put things in context.
15:01 35
15:01 36
15:01 37
            COMMISSIONER: I will work out a way of doing that.
15:01 38
15:01 39
            MR KOZMINSKY: Commissioner, the purpose of tendering
15:01 40
            them today is so when we go to a transcript of this witness's
15:01 41
            evidence, the extract of the register we've got is printed upstairs,
            and I have eight volumes, so I thought it might be easier, when
15:01 42
15:01 43
            going through this witness's evidence, to have five or six
            documents.
15:01 44
15:01 45
15:01 46
            MR BORSKY: I don't object to that --
15:01 47
```

```
15:01 1
           MR KOZMINSKY: The register in due course will be tendered.
15:01 2
15:01 3
           MR BORSKY: --- provided we can make submissions on a full
15:01 4
           record.
15:01 5
15:01 6
           COMMISSIONER: We will work out a way of doing that. It
           may be --- I don't know how easy it is to interrogate the whole
15:01 7
           register, but we may be able to have a sampling system and have
15:01 8
15:01 9
           a summary of what thousands of pages might contain.
15:01 10
15:01 11
            MR BORSKY: Yes.
15:01 12
15:01 13
            COMMISSIONER: As long as the sampling is reasonably sound
15:02 14
15:02 15
15:02 16
            MR BORSKY: We'll give some thought to that.
15:02 17
15:02 18
            As you may know, Ms Bauer, who is the group manager of
15:02 19
            Responsible Gaming, in response to your request for a statement,
            has provided a series of summaries of data emerging from the
15:02 20
15:02 21
            register as well, so we will give some thought to further ---
15:02 22
15:02 23
            COMMISSIONER: Whether you need to extend that?
15:02 24
15:02 25
            MR BORSKY: Yes, like each of our witnesses, she was
15:02 26
            diligently responsive, and really confined to being diligently
            responsive to your request for a statement, but we may give
15:02 27
15:02 28
            further thought about whether we can assist by providing more
15:02 29
            evidence from the register.
15:02 30
15:02 31
            COMMISSIONER: We'll have to do it by the tabs. Can you ---
15:02 32
15:02 33
            MR KOZMINSKY: Sorry, I have ---
15:02 34
15:02 35
            COMMISSIONER: Can you give me the order in which --
15:02 36
15:02 37
            MR KOZMINSKY: Yes, bear with me for one moment,
15:02 38
            Commissioner. I apologise.
15:02 39
15:02 40
            COMMISSIONER: It is obviously a register, but does the
15:02 41
            register have a specific title?
15:02 42
15:02 43
            MR KOZMINSKY: These documents are daily operating reports
15:03 44
            and we have dates on them. So you can have a daily operating
15:03 45
            report. As I understand, Ms Bauer will give evidence about this,
15:03 46
            I understand the information in the daily operating reports makes
15:03 47
            its way into the register.
```

15:03	1	
15:03	2	COMMISSIONER: All right.
15:03	3	
15:03	4	MR KOZMINSKY: So, Mr Commissioner, I think the first one I
15:03	5	went through I apologise for the delay. Your tab 1, document
15:03	6	ending 7605.
15:03	7	
15:03	8	COMMISSIONER: That will be, I think, Exhibit 102 and that
15:03	9	will be for 5 March 2021. I will call it
15:03	10	MD MOZMINGWY. Ide
15:03		MR KOZMINSKY: It's called a daily operating report for
15:03 15:03		COMMISSIONED. Daily energing report for 5 March 2021
15:04		COMMISSIONER: Daily operating report for 5 March 2021, Exhibit 102.
15:04		Exhibit 102.
15:04		
15:04		EXHIBIT #RCPH0102 - DAILY OPERATING REPORT
15:04		FOR 5 MARCH 2021
15:04		
15:04		
15:04		MR KOZMINSKY: Then the next one is the document behind
15:04		tab 3, Mr Commissioner.
15:04		-,
15:04	24	COMMISSIONER: It will have the same designation except the
15:04	25	date will be different, 10 June 2019. That will be Exhibit 103.
	26	
	27	
	28	EXHIBIT #RCPH0103 - DAILY OPERATING REPORT
	29	FOR 10 JUNE 2019
	30	
	31	
15:04		MR KOZMINSKY: The next was a document behind tab 5,
15:04		Mr Commissioner, which ends 7827 and that is for 21 January
15:04		2018.
15:04		
15:04		COMMISSIONER: So that will be same designation, Exhibit
15:04		104 but the date will be 27 January 2018.
15:04 15:04		
15:04		EXHIBIT #RCPH0104 - DAILY OPERATING REPORT
15:04		FOR 27 JANUARY 2018
15:04		FOR 27 JANUART 2010
15:04		
15:04		MR KOZMINSKY: Then the next was behind tab 4,
15:04		Commissioner, which is 7760.
15:04		
15:04		COMMISSIONER: Behind tab 4, 7760, Exhibit 105, same

15:04 1	designation, October 2019.
15:04 2 3	
4	EXHIBIT #RCPH0105 - DAILY OPERATING REPORT
5	FOR OCTOBER 2019
6	
7 15:04 8	MR KOZMINSKY: I haven't gone to any other documents.
15:04 9	With the Zivin vent is a large to any other decuments.
15:04 10	COMMISSIONER: Okay.
15:05 11	
15:05 12	•
15:05 13 15:05 14	
15:05 15	
15:05 16	
15:05 17	
15:05 18	
15:05 19 15:05 20	
15:05 21	11 1 7/
15:05 22	A. I can't recall.
15:05 23	
15:05 24 15:05 25	
15:05 26	ϵ
15:05 27	
15:05 28	
15:05 29	, 11
15:05 30 15:05 31	, E
15:05 31	
15:05 33	
15:05 34	
15:05 35	
15:05 36 15:05 37	
15:05 37	
15:05 39	•
15:05 40	
15:05 41	
15:05 42 15:05 43	
15:05 44	
15:05 45	
15:05 46	
15:05 47	Q. I've seen that person, I've seen that person, because they are

```
15:06 1
           there a lot?
15:06 2
15:06 3
           A. Between 10 and 20 on average.
15:06 4
15:06 5
           Q. Do you remember in 2018 you had an interview with some
15:06 6
           people from the VCGLR; do you remember that?
15:06 7
           A. No.
15:06 8
15:06 9
15:06 10
            Q. No, okay. There was a woman there called Miriam
            Holmes. Does that ring a bell?
15:06 11
15:06 12
            A. No.
15:06 13
15:06 14
15:06 15
            Q. And you went with Josh Preston?
15:06 16
15:06 17
            A. No.
15:06 18
15:06 19
            Q. No? I might just bring it up so you can have a look.
            VCG.0001.0001.1207. Had a meeting. This is a VCGLR file
15:06 20
15:06 21
            note, it records ---
15:06 22
15:07 23
            COMMISSIONER: Wait until it comes up on the screen.
15:07 24
15:07 25
            MR KOZMINSKY: I apologise, it's not up on the screen.
15:07 26
15:07 27
            COMMISSIONER: It's not coming up on the screen.
15:07 28
15:07 29
            MR KOZMINSKY: Let me see if I've read out the number
15:07 30
            correctly.
15:07 31
15:07 32
            COMMISSIONER: Is it a long file note?
15:07 33
15:07 34
            MR KOZMINSKY: It is not, but I don't think I need to go to it.
            If I want to tender it later on, I might. But I don't think I need to
15:07 35
15:07 36
            tender it because the evidence that the witness gave was
15:07 37
            consistent and I was simply going to put it --
15:07 38
15:07 39
            COMMISSIONER: I think you might need to read her the file
15:07 40
            note.
15:08 41
15:08 42
            MR KOZMINSKY: It's not short enough to read. It goes for
15:08 43
            pages.
15:08 44
15:08 45
            COMMISSIONER: All right.
15:08 46
15:08 47
            MR KOZMINSKY: Mr Commissioner, can we stand down for
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```
15:08 1
           one moment and find the proper document ID.
15:08 2
15:08 3
           There it is. What did I do wrong? I've said something wrong.
           I'm not sure what it is. So the VCGLR ---
15:08 4
15:08 5
15:08 6
           COMMISSIONER: Just let the witness read the document.
15:08 7
15:08 8
           MR BORSKY: If I may, Commissioner, just record that I've not
15:08 9
           seen this document before. We were given notice of about
15:09 10
            a dozen documents that Counsel Assisting may take the witness
            to, and this was not one. Our team is not able to obtain a copy of
15:09 11
15:09 12
            it. The witness has given evidence that she doesn't remember the
15:09 13
            meeting.
15:09 14
15:09 15
            COMMISSIONER: She might remember it after she reads the
15:09 16
            file note.
15:09 17
15:09 18
            MR BORSKY: She might, but there is a fairness issue in it just it
15:09 19
            being scrolled down for her perusal and ours for the first time --
15:09 20
15:09 21
            COMMISSIONER: If it is too quick and [the witness] wants to
15:09 22
            slow it down ---
15:09 23
15:09 24
            MR BORSKY: Can we have a copy, please?
15:09 25
15:09 26
            COMMISSIONER: You will get a copy in due course. Can we
15:09 27
            go and get a copy of it now?
15:09 28
15:09 29
            MR KOZMINSKY: I should say ---
15:09 30
15:09 31
            MR BORSKY: Or electronically, even. We don't have
15:09 32
            an electronic copy and we are not able to obtain it.
15:09 33
15:09 34
            COMMISSIONER: I see.
15:09 35
15:09 36
            MR KOZMINSKY: I should say for the record I'm not sure why
15:09 37
            Mr Borsky didn't get the document because I sent a list.
15:09 38
15:09 39
            COMMISSIONER: Don't have an argument about it.
15:09 40
15:09 41
            MR BORSKY: I've just been handed a copy. Thank you.
15:09 42
15:09 43
            COMMISSIONER: Okay. While everyone is having
15:10 44
            an argument, [the witness] --
15:10 45
15:10 46
            MR BORSKY: I didn't want to interrupt you the first time, but
15:10 47
            that is the second time you've mentioned the witness's name.
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```
15:10 1
15:10 2
           COMMISSIONER: Sorry, we will remove that from the
15:10 3
           transcript. I won't call you by your name any more. Sorry about
15:10 4
           that.
15:10 5
15:10 6
           A. Thank you, Commissioner.
15:10 7
15:10 8
           COMMISSIONER: Do you want to move down a bit further?
15:10 9
15:10 10
            A. Yes, please.
15:11 11
15:11 12
            COMMISSIONER: Okay for the next page?
15:11 13
15:11 14
            A. Yes.
15:12 15
15:12 16
            COMMISSIONER: Just call out when you want it shifted down.
15:12 17
15:12 18
            A. If that could be moved down.
15:12 19
15:13 20
            The document can be moved down again.
15:13 21
15:13 22
            COMMISSIONER: I won't interrupt your reading, but it is
15:13 23
            a pretty detailed and lengthy interview. Having read so far, do
15:13 24
            you remember it actually occurring?
15:13 25
15:13 26
            A. I still don't have recollection of the interview occurring.
15:13 27
15:13 28
            MR KOZMINSKY: I should say I only wanted to ask the
15:13 29
            witness one question about the document and she's read past it. If
15:13 30
            it's all right I will ask the question and I won't tender the file note.
15:13 31
15:13 32
            COMMISSIONER: Okay.
15:13 33
15:13 34
            MR KOZMINSKY: In terms of training staff, do you have any
            involvement in that process at the moment?
15:13 35
15:14 36
15:14 37
            A. Yes, at the moment.
15:14 38
15:14 39
            Q. When did that change because the file note records, and I
15:14 40
            know you don't remember it, but that you are not involved in the
15:14 41
            process so when did that change?
15:14 42
15:14 43
            A. I would say it would be around 2019, I can't be any more
15:14 44
            specific than that, and it was due to our rostering and par levels
15:14 45
            changing so that there was more than one person on shift at any
15:14 46
            given time.
15:14 47
```

- 15:14 1 Q. Oh, I see. So when you went from seven or eight
- 15:14 2 responsible gambling liaison officers to 12, there was time to do
- 15:14 3 some other things?
- 15:14 4
- 15:14 5 A. Yes.
- 15:14 6
- 15:14 7 Q. And one of those things was training?
- 15:14 8
- 15:14 9 A. Yes.
- 15:14 10
- 15:14 11 Q. I understand. I was just trying to get to the bottom of any
- 15:14 12 inconsistency in the document that I now understand. I'm sorry
- 15:14 13 you had to go through the process of reading that. I have just
- 15:14 14 a couple more questions.
- 15:15 15
- 15:15 16 Q. How many times have you handed out a Responsible
- 15:15 17 Gambling Withdrawal of Licence?
- 15:15 18
- 15:15 19 A. I don't issue Responsible Gambling Withdrawal of
- 15:15 20 Licenses.
- 15:15 21
- 15:15 22 Q. Who issues them?
- 15:15 23
- 15:15 24 A. It would be, I'm guessing, security, along with my general
- 15:15 25 manager, Luke Overman.
- 15:15 26
- 15:15 27 Q. I see. So you and your colleagues --- and by colleagues I
- 15:15 28 mean Responsible Gaming Advisors --- don't issue Responsible
- 15:15 29 Gambling withdrawal of licenses?
- 15:15 30
- 15:15 31 A. No, we may recommend but don't issue.
- 15:15 32
- 15:15 33 Q. How many times have you recommended a withdrawal of
- 15:15 34 licence for responsible gaming? By that I mean just gambling
- 15:15 35 issues, not aggression issues or other things of that nature.
- 15:15 36
- 15:15 37 A. Maybe 15 to 20 times.
- 15:15 38
- 15:15 39 Q. In the 4-year period that you've been ---
- 15:16 40
- 15:16 41 A. Yes.
- 15:16 42
- 15:16 43 Q. Of those 15 to 20 recommendations, do you know how
- 15:16 44 many were issued?
- 15:16 45
- 15:16 46 A. No, I don't.
- 15:16 47

15:16 1 Q. Do you have an idea for whether it was some, all or none, if 15:16 2 I put it at that very general level of abstraction? 15:16 3 A. General level would be some. 15:16 4 15:16 5 15:16 6 Q. Some, but not all? 15:16 7 A. Correct. 15:16 8 15:16 9 15:16 10 Q. Am I right that the chaplain at the Responsible Gaming Centre doesn't work full-time? 15:16 11 15:16 12 A. Yes. 15:16 13 15:16 14 Q. Am I right that there are three part-time psychologists who 15:16 15 work at the centre? 15:16 16 15:16 17 15:16 18 A. Yes. 15:16 19 Q. But they are not always on site? 15:16 20 15:16 21 15:16 22 A. Yes. 15:16 23 15:16 24 Q. So, during the course of your duties are there occasions 15:16 25 where you see someone who might need the assistance of 15:16 26 a psychologist or a chaplain but that service isn't available? 15:17 27 15:17 28 A. Yes. 15:17 29 15:17 30 MR KOZMINSKY: Mr Commissioner, unless you have any further questions, I think they are all the questions I have for this 15:17 31 15:17 32 witness. 15:17 33 15:17 34 COMMISSIONER: Thank you. I will make sure that the transcript has called you Witness 7 to be safe. 15:17 35 15:17 36 15:17 37 A. Thank you, Commissioner. 15:17 38 15:17 39 COMMISSIONER: To ensure the witness's name is removed 15:17 40 from the transcript. 15:17 41 15:17 42 15:17 43 THE WITNESS WITHDREW 15:17 44 15:17 45 15:17 46 MR KOZMINSKY: Thank you.

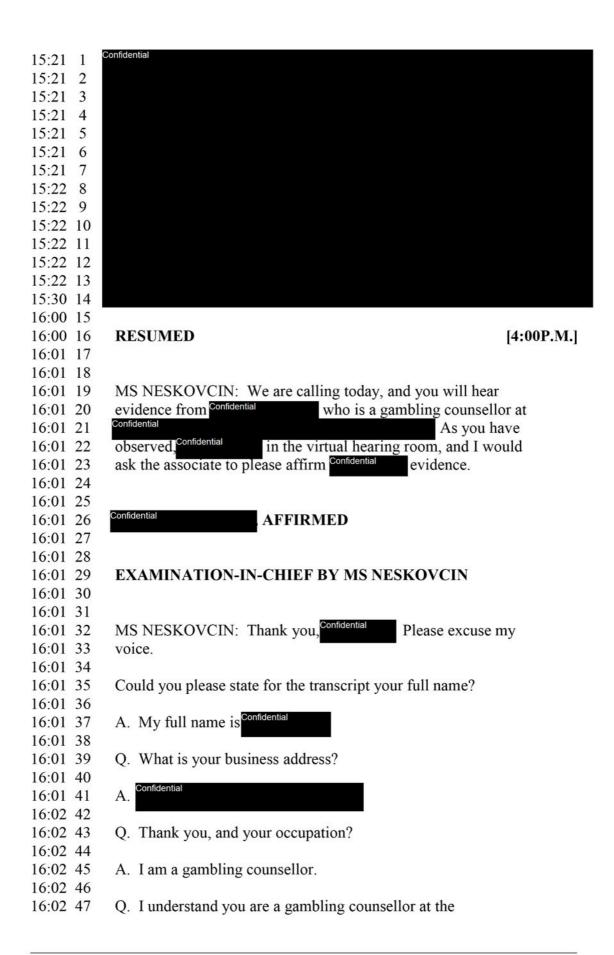
15:17 47

```
15:17 1
           COMMISSIONER: I will adjourn now.
15:17 2
15:17 3
           MR BORSKY: Just before you ---
15:17 4
15:17 5
           COMMISSIONER: Sorry --- (overspeaking) ---
15:17 6
           MR BORSKY: Just before you do adjourn, Commissioner, we
15:17 7
           will obviously, in view of developments today in Victoria, it is
15:17 8
15:17 9
           convenient that you weren't planning to sit tomorrow in any
            event. But we'll wait with interest to hear what you are planning
15:17 10
            for Monday in terms of arrangements. We will be able to
15:18 11
            accommodate whatever solution you devise, whether it is
15:18 12
            electronic or in the room, masked, or some combination.
15:18 13
15:18 14
            COMMISSIONER: It is going to certainly almost be electronic.
15:18 15
            I'm not sure whether we have the final rulings from the State, but
15:18 16
            we are planning to go fully electronic. It will take a couple of
15:18 17
15:18 18
            days to organise.
15:18 19
15:18 20
            MR BORSKY: Yes.
15:18 21
15:18 22
            COMMISSIONER: That means it is unlikely we will have any
15:18 23
            witnesses on Monday.
15:18 24
15:18 25
            MR BORSKY: Understand.
15:18 26
15:18 27
            COMMISSIONER: We will certainly, unless something goes
15:18 28
            wrong, which I suppose can always happen, we will certainly
15:18 29
            resume electronic hearings on the Tuesday.
15:18 30
15:18 31
            MR BORSKY: Thank you.
15:18 32
15:18 33
            COMMISSIONER: It may be possible to start on Monday, we
15:18 34
            might get one or two witnesses in, but that is not certain.
15:18 35
15:18 36
            MR BORSKY: Understood.
15:18 37
15:18 38
            COMMISSIONER: But I'm told that the plan is that everything
            will be set up and ready to go for Tuesday for certain, unless
15:19 39
            there is some major equipment failure or the Government makes
15:19 40
15:19 41
            some announcement that makes it impossible. So everybody will
            be working from different venues.
15:19 42
15:19 43
15:19 44
            MR BORSKY: Everybody who is in the room today will all be,
15:19 45
            SO ---
15:19 46
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15:19 47

COMMISSIONER: You will not --- I think I might, with my

15:19 1 associate, we might be the only people in the building. So 15:19 2 Counsel Assisting will be either at home or in chambers or 15:19 3 wherever they need to be set up. 15:19 4 15:19 5 MR BORSKY: Understood. 15:19 6 15:19 7 COMMISSIONER: So far as I know, I will be the only one, and 15:19 8 that is because I don't have the relevant equipment at home --15:19 9 15:19 10 MR BORSKY: Understood. 15:19 11 15:19 12 COMMISSIONER: --- so I will have to do it here. But you work on Tuesday, and if that changes, it won't be any later. If it is any 15:19 13 earlier, then somebody will let you know. Do you have an email 15:19 14 15:20 15 telling you that? 15:20 16 MR BORSKY: Thank you for the indication that it won't be later 15:20 17 than Tuesday and maybe earlier, and if it is earlier, someone will 15:20 18 15:20 19 let us know, and we will be ready to continue. 15:20 20 15:20 21 COMMISSIONER: It certainly won't be tomorrow! 15:20 22 15:20 23 MR BORSKY: We would request, with respect, that if Counsel 15:20 24 Assisting or a witness were to be in the hearing room at any 15:20 25 point, whether next week or even as restrictions unwind, we 15:20 26 would be given the same opportunity, otherwise having some counsel on the other end of the screen and others in the room 15:20 27 could be productive of inefficiency or even unfairness, 15:20 28 15:20 29 potentially. 15:20 30 15:20 31 COMMISSIONER: Look, I frankly don't know the answer to that. It will depend, won't it, on what the Government restrictions 15:20 32 are. I last heard that they might be the equivalent of Stage 4 last 15:20 33 15:21 34 time, with a travel limit as well so ---15:21 35 15:21 36 MR BORSKY: It is no doubt uncertain. We don't seek to rush 15:21 37 anyone. 15:21 38 15:21 39 COMMISSIONER: The answer is I don't know. 15:21 40 15:21 41 MR BORSKY: Understood. But we make that request with respect, whether it be in respect of next week or future weeks, if 15:21 42 15:21 43 counsel are sitting in the room, that should apply equally. 15:21 44 15:21 45 COMMISSIONER: If it works. It will depend on what the limit 15:21 46 is on numbers and distance and so on. The answer will be if it is 15:21 47 physically possible and in compliance with the rules, then you



```
16:02 1
16:02 2
16:02 3
            A. Yes, correct.
16:02 4
16:02 5
            Q. You hold a Bachelor of Social Work?
16:02 6
16:02 7
            A. Correct.
16:02 8
16:02 9
            Q. You've worked at the Confidential since graduating in 2018?
16:02 10
16:02 11
            A. Correct. Yes.
16:02 12
             Q. I understand the Confidential provides gambling and other
16:02 13
             services to people with --- of a Vietnamese cultural background
16:02 14
16:02 15
             primarily?
16:02 16
16:02 17
            A. Yes, correct.
16:02 18
16:02 19
             Q. Can you describe and outline for the Commissioner the
16:02 20
             sorts of services that are provided by the Confidential
16:02 21
             A. The services of the Confidential in general? So the Confidential
16:03 22
16:03 23
             provides services, including aged care services, training services,
16:03 24
             and also play groups, which is the (inaudible) for mother and
             children and also planned activity group for elderly clients to increase
16:03 25
             social cohesion.
16:03 26
16:03 27
16:03 28
             Q. Specifically in relation to gambling counselling and other
             related services, what services does the Confidential provide?
16:03 29
16:03 30
16:03 31
             A. We do provide gambling counselling services to gamblers
16:03 32
             and affected others who are Vietnamese. We also, within the
             well-being services, we also providing AOD counselling services,
16:03 33
             and family violence services and Indo-Chinese prisoner support
16:03 34
             services.
16:03 35
16:03 36
16:03 37
             Q. Are there any particular cultural issues that are relevant to
16:03 38
             the services that the Confidential provide?
16:04 39
            A. Sorry, what was the question?
      40
      41
      42
             Q. Are there any particular cultural issues that are relevant to
            the services that the Confidential provide?
      43
      44
16:04 45
            A. Do you mean stigmas?
16:04 46
16:04 47
            Q. Well, yes, stigmas or other cultural issues, or linguistic
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16:04 1 issues that are relevant in terms of either accessing the services or 16:04 2 reaching out to clients that require services? 16:04 3 16:04 4 A. We provide linguistic and culturally appropriate services to clients who are in need. And these clients have difficulties access 16:04 5 16:04 6 to mainstream services due to their language barriers. 16:04 7 16:04 8 Q. I see. How many counsellors currently work at the 16:04 9 16:04 10 16:04 11 A. So within my program? 16:04 12 16:04 13 Q. Yes. 16:04 14 16:04 15 A. Normally our team has two people, two gambling 16:04 16 counsellors including myself, but the other counsellor resigned last week, so I'm a one-man team now. 16:04 17 16:04 18 16:05 19 Q. Until you recruit someone else? 16:05 20 A. Yes, until. We are in the process of recruiting. 16:05 21 16:05 22 16:05 23 Q. How many clients approximately do you see each week? 16:05 24 16:05 25 A. In my current capacity ---16:05 26 16:05 27 Q. Yes. 16:05 28 16:05 29 A. --- because I'm also a program coordinator, so in my current capacity I can see up to ten clients per week. 16:05 30 16:05 31 16:05 32 Q. Over what area or what geographic area do you provide services or do your clients come from? 16:05 33 16:05 34 16:05 35 A. Western areas, and north. 16:05 36 Q. Apart from the linguistic and other cultural issues, are there 16:05 37 16:05 38 any other demographic issues that are relevant to the sorts of clients that require your services? 16:05 39 16:05 40 16:05 41 A. No. 16:05 42 16:05 43 Q. Thank you. 16:05 44 16:05 45 A. Because we are trying to offer our service to the wider community, so if they have any difficulties accessing to see our 16:05 46 16:06 47 services face-to-face, or physically present in our office, we can

16:06 1 also provide teleconference to them.

16:06 2

16:06 3 Q. How do you find your clients discover the service exists and approach the service for help? Is it through referrals, is it through word of mouth, or is it through a gambler's hotline?

16:06 6 16:06 7

16:06 8 16:06 9

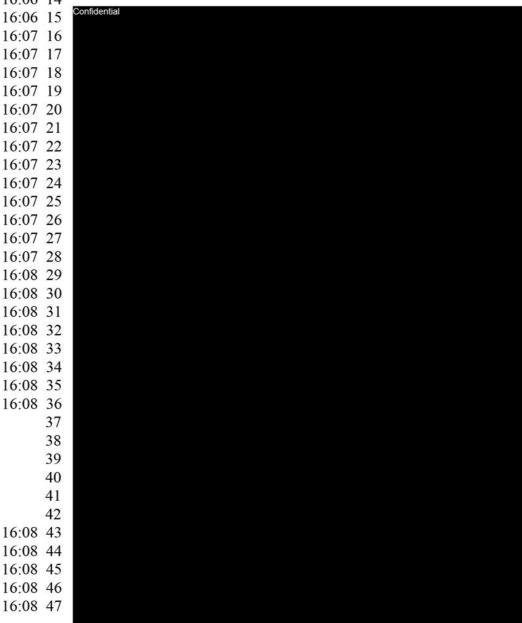
16:06 10

16:06 11

16:06 12

A. Yes, so the majority of our referrals are from Corrections Victoria. So a lot of our clients referred to us after a crime was commit, but the majority of them commit the crime due to their gambling issues. And we also have a self-referral, through word of mouth, mostly come from Crown because they want to come and see us to have a support letter to revoke the self-exclusion deed.

16:06 13 16:06 14



		Confidential
16:09	1	
16:09	2	
16:09	3	
16:09	4	
16:09	5	
16:09	6	
16:09	7	
16:09	8	MS NESKOVCIN: Confidential can you describe the sorts of
16:09	9	enticements and matters that tend to lure clients that you see to
16:09	10	gamble at Crown Casino?
16:09	11	
16:09	12	A. Yes. So a lot of our clients report to me that they've been
16:09		offered with free tickets to Vietnamese festivals, music that is
16:09		happening at Crown and also free hotel nights, free drinks, free
16:09		meals on special occasions like their birthday or New Year. So
16:09		a lot of our clients who are absent from gambling for a while,
16:09		they were lured back to Crown because of these free entitlements
16:09		And they came to Crown, at first they told me that they would
16:09		just want to receive the free entitlements and they have no
16:10		intentions of gambling. But because they have gambling
16:10		addiction, so when they are exposed to the environment that is so
16:10		(unclear), and they always relapse.
16:10		(unclear), and mey always relapse.
16:10		O. What is it about Crown Casing that perhaps lying them
16:10		Q. What is it about Crown Casino that perhaps lured them there in the first place and kept them coming back that is relevant
16:10		
16:10		to their cultural background or whether they are isolated?
		A So a lot of our alients some to Crossmat first because they
16:10		A. So a lot of our clients came to Crown at first because they
16:10		have nowhere else to go. And Crown is one-stop shop for
16:10		everything, for the recreationals. They have shops, they have
16:10		restaurants, they have gambling floors, and they open 24 hours
16:10		per day. They never close. So our clients can go to Crown
16:10		whenever they want, just for fun, just to have one or two drinks.
16:10		
16:11		And another thing is that Crown has Vietnamese host who can
16:11		make our clients feel like they are very special. The host
16:11		remember their names, the birthday and make them feel like they
16:11		are friends, and friends taking care of friends. So that makes our
16:11	39	clients feel like there is a connection between themselves and
16:11	40	Crown, so they keep going back to Crown to have a sense of
16:11	41	belonging.
16:11	42	
16:11	43	Q. For clients that you see that want to try and opt out of that
16:11	44	process and not receive promotional material that they find lures
16:11	45	them back, have they tried to opt out and how has that been
16:11	46	successful?
16:11	47	

- 16:11 1 A. They told me that they chose to opt out, but then a host call
- 16:11 2 them and ask them what is happening, and ask them why they opt
- 16:11 3 out, and they trying to approach my clients through phone calls
- 16:11 4 and SMS.
- 16:11 5
- 16:11 6 Q. What about opting out of emails and brochures and mail?
- 16:11 7
- 16:11 8 A. They have the option. Yes, they have the options to opt
- 16:12 9 out.
- 16:12 10
- 16:12 11 Q. Is that effective?
- 16:12 12
- 16:12 13 A. No. Because if they opt out, Crown has staff who always
- 16:12 14 find another way to approach my clients.
- 16:12 15
- 16:12 16 Q. In the submissions that you've sent through to the
- 16:12 17 Commission, you've told stories of clients who managed to
- 16:12 18 gamble continuously for many hours without being asked to leave
- 16:12 19 or without being approached by someone to suggest that they
- 16:12 20 have a break. Can you tell the Commissioner what are the stories
- 16:12 21 that resonate most with you in terms of the duration that some
- 16:12 22 clients have spent continuously gambling without being
- 16:12 23 approached?
- 16:12 24
- 16:12 25 A. So, my clients told me that they can spend hours, like 24 ---
- 16:12 26 more than 20 hours per day, or they can stay at Crown for several
- 16:12 27 days without being check in, whether to see if they is okay. And
- 16:12 28 they even report to me that if they keep playing, no one come in
- 16:13 29 and check in with them regardless the longest hour that they've
- 16:13 30 stayed at Crown. They always been approached if they were too
- 16:13 31 tired and they fall asleep. That is why one of the staff will check
- 16:13 32 in with them and ask them to leave the venue and take a nap or
- 16:13 33 something like that.
- 16:13 34
- 16:13 35 Q. So the only times that your clients reported to you that they
- 16:13 36 had been asked to leave is when they have fallen asleep?
- 16:13 37
- 16:13 38 A. Yes.
- 16:13 39
- 16:13 40 Q. No other client has been told they were asked to leave
- 16:13 41 because they were gambling too long or exhibiting signs of
- 16:13 42 distress?
- 16:13 43
- 16:13 44 A. No, never.
- 16:13 45
- 16:13 46 Q. Unfortunately some of your clients experience family
- 16:13 47 breakdown and go into debt over gambling problems. What

16:13 1 about criminal activity? 16:13 2 16:13 3 A. Do you see clients resorting to criminal activity to try and solve their debts or because of their gambling addictions? 16:14 4 16:14 5 16:14 6 A. Yes. A lot of my clients who I mentioned earlier that 16:14 7 referred to us by Corrections is because they always have the patterns of, at first they are approaching Crown for fun, but then 16:14 8 16:14 9 they start to gamble aggressively, and they start to borrow money 16:14 10 from friends or families, and so they use the money to gamble with the expectation that --- with the hope they will win back the 16:14 11 monies to pay off the debts but that is not the case. So the debts 16:14 12 that accumulated into a point where they can't afford to pay off 16:14 13 16:14 14 the debts any more, and they have to involve into criminal activities to get a big sum of money to pay off the debts. But 16:14 15 16:14 16 most of them haven't got that money to pay off the debt because 16:14 17 they are end up getting caught and being sent to prison. 16:14 18 16:14 19 Q. Do you advise clients about the process of self-exclusion and whether that is available or can assist them with their issues? 16:14 20 16:15 21 16:15 22 A. Yes. So, with the client that self-refer for gambling 16:15 23 treatment, we do recommend them to sign self-exclusion program as a way, as a relapse prevention strategy. But not a lot of them 16:15 24 16:15 25 end up signing the self-exclusion, because they talk to their 16:15 26 friends and their friends tell them it won't work because they, 16:15 27 even though they signed this already, they still can sneak into 16:15 28 Crown and play, so that's not help. 16:15 29 16:15 30 Q. Is that something that your clients have also reported to 16:15 31 you ---16:15 32 16:15 33 A. (Nods head). 16:15 34 16:15 35 Q. --- when they have self-excluded but have been able to go back and gamble? 16:15 36 16:15 37 16:15 38 A. Yes, that's right. 16:15 39 16:15 40 O. What stories have you heard about when they have been 16:15 41 forced to leave or not, or only after they have been there for a number of years? 16:16 42 16:16 43 16:16 44 A. A lot of them, even though the deed is signed already, they still can sneak in to gamble. So the time before they getting 16:16 45

16:16 46 16:16 47 caught is very varied, so I can't give you time frame for when

they being asked to leave, but there is one of the clients, Ms TT,

- 16:16 1 that report to me that there was a time, because she also signed
- 16:16 2 a self-exclusion deed and there was a time she was so frustrated
- 16:16 3 because she lost, and then when the security ask her to leave, she
- 16:16 4 was so emotional and she told them that "I'm going to die", but
- 16:16 5 the security just kick her out the venues and they just only say
- 16:16 6 "You signed it, you have to leave." And that makes her feel like
- 16:16 7 she is being tossed away after they (inaudible) her.
- 16:16 8
- 16:16 9 Q. So Ms TT was not offered any counselling or other
- 16:17 10 assistance on that occasion?
- 16:17 11
- 16:17 12 A. No, she hadn't. Even though --- I think she has a card so
- 16:17 13 she was kind of VIP player at Crown, but means her name was in
- 16:17 14 the system, but after she asked to leave, no one, or no host at
- 16:17 15 Crown trying to contact her and check in with her. No one.
- 16:17 16
- 16:17 17 Q. And those cards, as you mentioned, not only does it have
- 16:17 18 their personal details but can be used to monitor how frequently
- 16:17 19 and how often and how long they've been gambling?
- 16:17 20
- 16:17 21 A. Yes.
- 16:17 22
- 16:17 23 Q. Have you heard any stories about how that's been used in
- 16:17 24 a positive way to stop clients who have been gambling too long?
- 16:17 25
- 16:17 26 A. No, I haven't, sadly.
- 16:17 27
- 16:18 28 Q. One of the clients, Ms HL, you mentioned had a black card.
- 16:18 29 I think you mean black credit card?
- 16:18 30
- 16:18 31 A. No, black card is the highest card in Crown system. It
- 16:18 32 means she played a lot to get that card.
- 16:18 33
- 16:18 34 Q. One of the enticements that she was reported as having
- 16:18 35 received was free hotel services and hotel stays.
- 16:18 36
- 16:18 37 A. (Nods head).
- 16:18 38
- 16:18 39 Q. You said she gambled for more than 10 days without
- 16:18 40 stopping; is that correct?
- 16:18 41
- 16:18 42 A. Yes, that's what she told me.
- 16:18 43
- 16:18 44 O. Was ---
- 16:18 45
- 16:18 46 A. Yes, and without being check in whether she is okay.
- 16:18 47

16:18 1 I understand that there are a number of matters 16:18 2 and other recommendations that you would like the Commissioner to consider to assist clients such as those that you 16:18 3 16:18 4 see regularly, and based on your experience as to the problems that are being reported. 16:18 5 16:18 6 16:18 7 The first is to limit the number of hours that patrons are permitted 16:19 8 to gamble. 16:19 9 16:19 10 A. Yes. 16:19 11 16:19 12 Q. Can you speak more to that and why you think that would 16:19 13 assist clients such as what you see at the Confidential 16:19 14 16:19 15 A. I think the limitation of hours playing at Crown would help 16:19 16 because a lot of clients, when they gamble, they are not aware of the time, and they just keep sitting in the same spot and keep 16:19 17 16:19 18 playing hoping that they will win and without no one checking 16:19 19 with them. So having a limit means a staff could come and check in with them and ask them to leave and kind of notify them "Time 16:19 20 is up and you've been sitting here for", I say, for example, "two 16:19 21 16:19 22 hours, so it is time for you to go." So it kind of raise awareness 16:19 23 for the client, for the gamblers to know that "It is time to leave, I 16:20 24 have been staying here for two hours, that is a long time." 16:20 25 16:20 26 Q. Another matter that you think would help is if the casino 16:20 27 was required to make more inquiries about customers' money and if they can afford to gamble and where the money is coming 16:20 28 16:20 29 from? 16:20 30 A. Yes. 16:20 31 16:20 32 16:20 33 Q. Why do you think that would help and how do you think that can be done? 16:20 34 16:20 35 16:20 36 A. Because a lot of my clients, they gamble using their Centrelink payment, and Centrelink payment should be use for 16:20 37 16:20 38 paying for housing or grocery shopping. A lot of them, betting 16:20 39 all of the money that they've got in that month, they will struggle with basic needs like food or shelter. So it is important for them 16:20 40 16:20 41 to record, for Crown to record where is the money for their clients to use the money to gamble. 16:20 42 16:20 43 16:21 44 Q. I understand you would also like to see the self-exclusion process strengthened. 16:21 45

16:21 46 16:21 47

A. Yes.

16:21 1 16:21 2 Q. Do you mean, by that, if someone self-excludes, they can't try and sneak around and get in, but also Crown are more 16:21 3 16:21 4 responsive, so if someone is there for hours, they should be approached immediately, not after three hours of gambling; that is 16:21 5 16:21 6 your point? 16:21 7 16:21 8 A. Yes. And I've also --- I think it is also important for the 16:21 9 host at Crown to be very straightforward with our clients when it 16:21 10 comes to self-exclusion revocations. Because a lot of clients who 16:21 11 seek our service with the expectation that they only come and see us for one or two sessions, and then we will provide them with 16:21 12 16:21 13 a support letter, they can go to Crown, very easy, but that's not the case. So it has to be done in a very clear and straightforward 16:21 14 way. We can only write a support letter for clients if they went 16:21 15 16:22 16 through the assessment and the treatment and we have to make 16:22 17 sure that they are safe to go back to Crown, and no more harm 16:22 18 (inaudible). 16:22 19 Q. So that I can understand your point, Confidential if someone 16:22 20 has self-excluded, there is a process by which they are required to 16:22 21 16:22 22 seek help? 16:22 23 16:22 24 A. Yep. 16:22 25 16:22 26 Q. And they can eventually be permitted to return to the casino 16:22 27 at the end of the self-exclusion period? 16:22 28 A. Yes. 16:22 29 16:22 30 16:22 31 Q. But they are required to get a certain minimum number of 16:22 32 counselling sessions? 16:22 33 16:22 34 A. Yes. So it's not really about the minimum sessions, it is all about how they --- how honest they are to us. How honest. So 16:22 35 16:22 36 we have counsellors, we understand, we know whether they are 16:22 37 lying just to get around to go back to Crown or they are being 16:22 38 honest with us. 16:22 39 16:22 40 Q. I see. And your point is that hosts are telling patrons, "Just 16:23 41 go along to the service and tell them you are okay" to get a sign-off so that they can go back? 16:23 42 16:23 43 16:23 44 A. So, my clients report to me that the host told them that the process is pretty simple and easy, just one and --- just come to the 16:23 45 counsellor for one or two expectations. So they set 16:23 46 an expectation to the clients that they can see us one or two times 16:23 47

16:23 1 and then they are fine to go back. So it is our job to explain to them, to the clients, that that is not the case and this is the 16:23 2 16:23 3 procedure. But it is also hard for us as counsellors because the 16:23 4 clients are really upset, because they have two contradicting opinions about the process --16:23 5 16:23 6 16:23 7 O. I see. 16:23 8 16:23 9 A. --- and also the facts on giving reports with our clients and 16:23 10 how they be honest to us. 16:23 11 16:23 12 Q. I see. Thank you. I understand now. 16:23 13 16:23 14 You would also like to see more assistance services available to 16:24 15 clients with gambling addictions. Of what nature? 16:24 16 16:24 17 A. So gambling is just the surface, and there is so many underlying issues, like I can say, for example, mental health or 16:24 18 16:24 19 family violence and also isolation. So I think it would be best if Crown just understand that kind of issue and offering services for 16:24 20 clients who they screen for symptoms of, say, mental health 16:24 21 16:24 22 issues like depressions or anxieties and offer the services in 16:24 23 a timely manner. 16:24 24 16:24 25 Q. I see. Confidential was there anything else you wanted to mention to the Commission based on your experience and seeing 16:24 26 clients at the Confidential and any other recommendations you think 16:24 27 would be important? 16:24 28 16:24 29 16:24 30 A. So I'm just wondering, because my clients report to me that if they sign a self-exclusion deed saying, for example, in 16:25 31 16:25 32 Melbourne, but they still can go into Adelaide or go into Sydney and gamble. So should there be a national scale self-exclusion. 16:25 33 16:25 34 So if they exclude themselves from Crown in Melbourne, it means they also have to exclude themselves from other spaces as 16:25 35 16:25 36 well, instead of just Melbourne. 16:25 37 16:25 38 MS NESKOVCIN: I see. 16:25 39 Commissioner, I didn't have anything further for Confidential 16:25 40 Did 16:25 41 you have any further questions? 16:25 42 16:25 43 COMMISSIONER: No, I don't have any further questions but thank you for your evidence. It's very helpful. 16:25 44 16:25 45 16:25 46 A. Thank you. Thank you for the opportunity.

16:25 47

16:25	1	MS NESKOVCIN: Thank you, Confidential
16:25	2	
16:25	3	
16:25	4	THE WITNESS WITHDREW
16:25	5	
16:25	6	
16:25	7	COMMISSIONER: Thank you. Is that all for today then?
16:25	8	
16:25	9	MS NESKOVCIN: I think that is all there is for the virtual
16:25	10	hearing, but I understand Mr Kozminsky has another witness.
16:26	11	
16:26	12	COMMISSIONER: No, he did his at 2.00 and we are otherwise
16:26	13	done.
16:26	14	
	15	
	16	HEARING ADJOURNED AT 4.27 PM UNTIL TUESDAY, 1
	17	JUNE 2021 AT 10.00 AM

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