



## **Crown Resorts Limited** **(ABN 39 125 709 953)**

Meeting of the Board of Directors held by videoconference  
on Wednesday, 3 February 2021 at 11.00am

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**Present:**

Helen Coonan (Chairman)  
John Horvath (Deputy Chairman)  
Ken Barton  
Andrew Demetriou  
Jane Halton  
Guy Jalland  
Michael Johnston  
Toni Korsanos  
Harold Mitchell  
John Poynton

Mary Manos (Secretary)

**By invitation:**

Lauren Harris  
Neil Young (Agenda Items 1.2 and 1.3)

**Opening Business:**

Ken Barton provided the Board with an update on the revised operating conditions at Crown Perth following the announcement by the Western Australian Government of a 5-day lockdown of the Perth metropolitan area which the Company had announced to the ASX on 1 February 2021.

Among other matters, Mr Barton highlighted the following:

- management enacted the shutdown protocols and ceased required business operations by 5pm on Sunday, 31 January 2021;
- all existing hotel guests were relocated to Crown Towers Perth with current occupancy at approximately 20%;
- all rostered shifts will continue to be paid until the end of the scheduled lockdown, representing approximately \$400,000 per day; and
- management is continuing to work on a re-opening plan.

**ILGA Inquiry Update:***Considerations in anticipation of release of Report*

REDACTED - PRIVILEGE

*Legal representation for Crown during next phase:*

Helen Coonan advised the Board that adverse comments may be made about MinterEllison in the Commissioner's Report and the Company may need to consider engaging another well-resourced major law firm to continue to represent the Company in respect of the ILGA Inquiry and the Commissioner's Report.

REDACTED - PRIVILEGE

It was **RESOLVED** that Allens be engaged to advise on the next phase of the ILGA Inquiry and on the ASIC investigation with MinterEllison to assist Allens as required.

*Proposed communication protocol between Crown and ILGA*

The paper with respect to this item was taken as read.

Helen Coonan advised the Board that Philip Crawford had put forward a protocol that all communications between Crown and

ILGA regarding the ILGA Inquiry be between Helen Coonan and Mr Crawford.

The Board discussed the proposed communication protocol, noting that this was proposed as an interim measure, and it was noted that in discussions with ILGA, Helen Coonan would not be authorised to bind the Company, including in relation to any rectification steps, and would simply be the point of contact and would bring all material matters back to the Board for consideration.

A number of directors expressed their concerns with this approach, particularly having regard to comments that Mr Crawford had made publicly about the Company.

Mary Manos advised the Board that consideration should be given as to whether it would be appropriate for Guy Foster to accompany Helen Coonan in her discussions with Mr Crawford, particularly as the letter from Mr Crawford seemed to suggest that Helen Coonan's legal representative from ABL could be present.

Helen Coonan advised that she would be meeting with Mr Crawford without any legal representation initially and would then consider if the proposal for legal representation to be present would be appropriate in due course.

Helen Coonan also advised the Board that she had informed Mr Crawford that she had retained ABL personally and not on behalf of all directors.

The Board requested that the Board Charter be updated to require the Chairman to seek the approval of the Board to obtain independent advice at the expense of the Company.

It was **RESOLVED** that Helen Coonan be authorised to be the single point of contact from the Company with Mr Crawford on an interim basis and that all substantive matters be brought back to the Board for consideration.

**Private Member's Bill: Casino Control Amendment (No Compensation) Bill 2020:**

The paper with respect to this item was taken as read.

Ken Barton advised the Board that the Greens had tabled draft legislation to suspend the regulatory certainty provisions in New South Wales and there was a risk that if this was supported by other independent parties, it may proceed to the Legislative Council.

It was noted that this may be dependent on the recommendations in the Commissioner's Report and the Company's response to those recommendations.

**Closure:**

There being no further business, the meeting was declared closed at 12.35pm.

Signed as a correct record

A large black rectangular redaction box covering the signature of the Chairman.

Chairman